## Appendix A:

The Grange is allowed to use the Grange logo on products sold.
Projected retail sales numbers on an annual basis:

| 10,000 lbs grain@ <br> $1.75 /$ pound $=$ | $\$ 17,500$ net profit |
| :--- | :--- |
| Refill silos @ <br> $75 /$ pound $=$ | $-\$ 7,500$ |
| $\% 10$ inventory loss | $-\$ 750$ |
| $=$ |  |
| Transportation cost <br> $=$ | -500 |
| Insurance cost $=$ | $-\$ 300$ |
| Net profit after <br> costs $=$ | $\$ 8,450$ |

Projected bucket sales on an annual basis:

|  | 1 <br> bucket | buckets |
| :--- | ---: | ---: |
|  | $\$ 3.15$ | $\$ 189.00$ |
| bucket cost | $\$ 5.13$ | $\$ 307.8$ |
| lid cost | $\$ 8.28$ | $\$ 496.8$ |
| bucket and lid cost | $\$ 3.33$ | $\$ 200.00$ |
| Shipping | $\$ 11.61$ | $\$ 1004.60$ |
| Total cost each set | $\$ 20.00$ |  |
| sell each set @ | $\$ 8.39$ | $\$ 503.4$ |

Projected business sales on an annual basis:

| 26,000 lbs grain @ \$1.75/ pound = | $\$ 39,000$ net profit |
| :--- | :--- |
| Refill silos @ .75/pound = | $-\$ 19,500$ |
| \%10 assumed inventory loss = | $-\$ 1,950$ |
| Transportation costs = | $-\$ 780$ |
| Commission costs= | $-\$ 6,500$ |
| Insurance costs = | $-\$ 400$ |
| Licenses = | $-\$ 40$ |
| Promotional material | $-\$ 400$ |
| Delivery costs = | $-\$ 1,040$ |
| Accounting 1 hour/week @ \$20/hour = | $\$ 6,726$ |
| Net profit after costs = |  |

Past financial history

Financial Information
2009
Cash In:

| FFCs | 10,000 |
| :--- | :--- |
| Farmer's Market | 320 |
| sales |  |
| Buckets \& lids | 2,464 |
| Total cash in | $\mathbf{1 2 , 7 8 4}$ |

Cash Out:
startup costs:
other (bags, dolly, 667
etc.)
flour mill 2,000
Scale 500
total startup costs: 3,167
printing \& 100
maintenance
buckets \& lids $\quad 3,145$
product:
brown rice (6000lbs) 3,900 assumption: all 3 shipments @\$.65/lb
white rice (2000 lbs) 1,300
triticale (2000 lbs) 600
pinto beans (2000 1,300
lbs)
black beans (2000 1,400
lbs)
Transportation 420
Farmers' market fees 265
$\begin{array}{ll}\text { Total cash out } & 15,597 \\ \text { Net Cash } & (2,813)\end{array}$

| inventory: | $\$$ | Lbs |
| :--- | :--- | :--- |
| brown rice | 1,274 | 1,960 |
| damaged brown rice | 140 | 558 valued @\$.25/lb |
| white rice | 355 | 546 |
| Triticale | 255 | 849 |
| black beans | 220 | 314 |
| total product | 2,243 | 4,227 |
| inventory |  |  |
| buckets \& lids | 681 | difference between purchases and |
|  |  | sold |
| flour mill | 1,333 | assumption: 3-year life |
| Dolly 150 <br> Scale 333 | assumption: 5-year life <br> total inventory | $\mathbf{4 , 7 4 1}$ |

Liabilities:

| FFCs outstanding | 2,390 | difference between credits made <br> and redeemed |
| :--- | :--- | :--- |
| Net Assets <br> (Liabilities) | $\mathbf{2 , 3 5 1}$ |  |
| Net Loss (net cash <br> plus net assets) | $\mathbf{( 4 6 2 )}$ |  |
| For Informational |  |  |
| Purposes (amounts <br> are included in net |  |  |
| loss above): | $\mathbf{L b s}$ |  |
| Inventory <br> Shrinkage: | $\$$ | 150 |
| brown rice lost | 98 | 150 |
| white rice lost | 98 | 150 |
| triticale lost | 45 | 146 |
| pinto beans lost | 95 | 150 |
| black beans lost | 105 | 746 |
| total grains lost | 440 | 558 |
| brown rice insect | 223 |  |

