

## ADMINISTRATIVE COUNCIL PACKET

**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** ADMINISTRATIVE COUNCIL MEETING

Please see the details below for the Administrative Council meeting date, time, and location.

Thursday, February 12, 2015 at 9 a.m. Cochise College Benson Center 1025 Highway 90 Benson, Arizona

If you are unable to attend, please send an alternate to ensure that we will have a quorum at the meeting.

The Administrative Packet will be sent to members through the e-mail (via a link to the packet posted on the SEAGO website) to save postage and copying costs. We will not be mailing a hard copy of the packet unless you request one.

If you have any questions, please call me at (520) 432-5301 Extension 202. You can also send an email to <a href="mailto:rheiss@seago.org">rheiss@seago.org</a>.



## ADMINISTRATIVE COUNCIL AGENDA

#### 9 A.M., THURSDAY, FEBRUARY 12, 2015 COCHISE COLLEGE BENSON CENTER 1025 HIGHWAY 90 BENSON, ARIZONA

I.	CALL TO ORDER/PLEDGE OF ALLEGIANCE / INTRODUCTIONS	Chair Dille	
II.	MEMBER ENTITIES' DISCUSSION (Common Critical Issues)	Chair Dille	
III.	CALL TO THE PUBLIC	Chair Dille	
IV.	ACTION ITEMS		Page No.
	<ol> <li>Consent Agenda         <ul> <li>a. Approval of the November 6, 2015 Minutes</li> <li>b. Approval of new Advisory Council on Aging Member for Town of Patagonia</li> <li>c. Update to Transportation Advisory Committee Bylaws</li> <li>d. Transportation Advisory Committee Future Project Procedures</li> </ul> </li> <li>Draft SEAGO Fund Balance Policy</li> <li>Possible New SEAGO Assessment Schedule</li> <li>Consideration of Resolution No. 2015-01 (HURF)</li> <li>Updated Transportation Issues Position Statement</li> <li>Consideration of Resolution No. 2015-02 Supporting the Section 559 Proposal from the City of Douglas</li> <li>Greenlee County Executive Board Private Sector Representative</li> </ol>	Chair Dille  Wanda Leikem Chris Vertrees  Chris Vertrees Randy Heiss	1 8 9 11 17 23 27 30 35
V.	INFORMATION ITEMS		
	<ul> <li>A. Future Meeting Dates</li> <li>B. Strategic Planning Retreat Report</li> <li>C. Second Quarter Finance Report/FY14 Annual Audit</li> <li>D. Transit Report</li> <li>E. Economic Development District Report</li> <li>F. Housing Program Report and Statistics</li> </ul>	Randy Heiss Randy Heiss Cindy Osborn Chris Vertrees Larry Catten Julie Packer	39 40 41 43 45 47
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FEBRUARY 12, 2015 ADMINISTRATIVE COUNCIL AGENDA CONTINUED

VI. RTAC REPORT Kevin Adam

VII. FUTURE AGENDA ITEMS Chair Dille

VIII. ADJOURNMENT Chair Dille

#### DIRECTION MAY BE GIVEN TO SEAGO STAFF ON ANY ITEM ON THE AGENDA.

Individuals with disabilities who require special accommodations may contact Zoya Greene at (520) 432-5301 extension 207 at least 72 hours before the meeting time to request such accommodations.

Individuals wishing to participate in the meeting telephonically may do so by contacting Zoya Greene at (520) 432-5301 extension 207. Contact must be made at least 48 hours before the meeting in order to obtain the call-in information. Please note that the option to participate telephonically may not be available unless requested as instructed above.

Si necesita acomodaciones especiales o un intérprete para esta conferencia, debe ponerse en contacto con Zoya Greene al número (520) 432-5301, extensión 207, por lo menos setenta y dos (72) horas antes de la conferencia.

# MINUTES OF THE ADMINISTRATIVE COUNCIL COCHISE COLLEGE BENSON CENTER 1025 STATE ROUTE 90 BENSON, ARIZONA NOVEMBER 06, 2014

**OFFICERS PRESENT:** Chair Shane Dille, City of Nogales

**MEMBERS PRESENT:** Jestin Johnson, City of Bisbee

John Schempf, Town of Clifton

Tammy Mitchell, Town of Huachuca City

Horatio Skeete, City of Safford Charles Potucek, City of Sierra Vista John Basteen, Town of Duncan Tedmond Soltis, City of Willcox

**STAFF PRESENT:** Randy Heiss, Executive Director

Cindy Osborn, Accounts Manager Zoya Greene, Office Assistant

Bonnie Williams, Community Development Planner

Chris Vertrees, Transportation Planner

**GUESTS:** Kathy Boyle, ADOT Public Affairs Office

#### I. CALL TO ORDER/PLEDGE OF ALLEGIANCE/INTRODUCTIONS

Chair Shane Dille called the meeting to order at 9:14 a.m. Those in attendance introduced themselves and were welcomed.

#### II. MEMBER ENTITIES' DISCUSSION

Chair Dille made a call for items to discuss. Hearing none, Dille announced that John Doyle, a previous City Council Member, was the new Mayor of Nogales with his term beginning in January 2015. Chair Dille also mentioned that former County Manager, Greg Lucero, was also elected to the Nogales City Council. No one else spoke.

#### III. CALL TO THE PUBLIC

Chair Dille made a call to the public and no one spoke.

#### IV. ACTION ITEMS

#### 1. CONSENT AGENDA

a. Approval of the August 14, 2014 Minutes

Chair Dille asked for a motion to approve item 1a. from the Consent Agenda, Randy Heiss, Executive Director, mentioned minor typos, the name Terry Mitchell on pages 2 and 3, will be changed to Tammy Mitchell on the August 14, 2014 Minutes.

Chair Dille asked for a motion to approve item 1a. from the Consent Agenda as amended.

**MOTION:** Horatio Skeete **SECOND:** John Schempf

ACTION: APPROVED UNANIMOUSLY

### 2. OVERVIEW OF STRATEGIC PLANNING RETREAT, AND POSSIBLE RECCOMENDATIONS OR DIRECTION TO STAFF REGARDING SAME

Randy Heiss reminded those in attendance that in their last meeting, the Administrative Council recommended that he be directed to explore options for securing someone to facilitate our strategic planning process. Presented with the Administrative Council's recommendation and the options Randy had identified, the Executive Board directed him to move forward with securing a facilitator and capped the cost at \$2,500.

Randy requested recommendations and/or direction on the proposed format of the strategic planning retreat outlined above so that the best possible strategic plan for SEAGO is developed and valuable time is used productively in the strategic planning retreat.

Randy updated those in attendance on current confirmed attendance for the Strategic Planning Retreat with 10 from the Executive Board who can attend any of the days and 13 who can attend some of the days as well as 10 from the Administrative Council who can attend any of the days and 14 who can attend some of the days. Randy asked the Council of they would like to move forward on the dates identified (January 21, 22 & 23, 2015) or if they would rather push the dates back further into 2015.

Chair Dille asked if Amy St. Peter at MAG is willing to do the 3-day retreat for the cost of \$2500.00. Randy followed up with a statement that Amy will not charge anything, but that MAG has offered her services to SEAGO free of charge. SEAGO will pay the consultant's mileage, lodging and per diem.

Chair Dille asked for confirmation on which days were polled in January 2015, Randy Heiss confirmed the dates are January 21, 22, & 23, 2015 with the 21<sup>st</sup> & 22<sup>nd</sup> being the most popular dates.

Chair Dille asked the Council for feedback and/or direction they would like to give SEAGO staff in preparation for the retreat. Randy Heiss stated that the consultant said the meeting may be as long as 3 days but can be packed into 2 days. Charles Potucek, City of Sierra Vista, commented that he feels most would want to complete the retreat in 2 days versus 3. Randy agreed and mentioned that he will work with the consultant to try to create a 2 day retreat, on January 21 & 22, 2015. All those in attendance agreed. Randy also mentioned to keep in mind that there is a legislative conference on the 21<sup>st</sup> & 22<sup>nd</sup> as well. Randy stated that he will continue working on confirming attendance with members as well as those who are newly elected.

With the directive and budget limitations, Randy contacted Amy St. Peter from MAG and has been working with her on the framework for the strategic planning retreat.

In discussing the strategic planning process with the Program Managers, it was suggested that a preretreat session be held with key SEAGO staff and Amy to identify program challenges and opportunities, possible data to be considered in development of the strategic plan, and further refine the format of the retreat. We intend to discuss this with Amy and possibly identify a date for this session.

Randy asked the Administrative Council to share thoughts on what data they would like to discuss consider in making decisions at the retreat. Chair Dille commented that the struggle he has in answering

the question is that he does not know the areas that the Executive Board will to want to discuss and that it would be helpful to know the direction that the Board will go. Dille stated that with direction from the Board, the Council and SEAGO staff can come up with data to support the goals of the Board. Chair Dille asked for feedback from the council. Horatio Skeete commented that data will need to be collected and compiled based on the goals of the Board, and to figure out what services in the region aren't being provided that should be, as well as what services are being provided that need to be reassessed. Randy mentioned that strategic planning can be difficult given the environment and that the strategic plan should be flexible to some extent, and should be reassessed periodically to maintain the best plan for SEAGO.

Randy reported that the Executive Board didn't want the council to create the strategic plan for them to vote on. Those who spoke at the Executive Board meeting expressed they wanted to be involved in the 'sausage making' process. Randy stated that he believes that the Administrative Council possesses a high level of experience and expertise in developing strategic plans in which members from the Executive Board may or may not have. Randy asked the council for their feedback.

Charles Potucek shared what his council does at their strategic planning meetings (held every 2 years). Charles stated that the management staff meets with the council during the 2-3 day planning sessions. The staff is there to answer technical and/or financial questions. Everyone is included and works together in the process, at the end only the elected officials vote or give consensus on focus areas of the plan. Chair Dille agreed with Charles' recommendation to include all (staff, administrative council & executive board) in the process because there will be questions that come up that only the staff can answer.

Horatio stated that in his experience, the dynamics of planning changes from City Council to City Council. Horatio stated that he feels it is very important that the professional group (Administrative Council), guide the elected officials who have an array of diverse interests with very few common interests, to try to narrow the scope of expectations to a point where a majority of the elected board can support it and work towards a common direction. Chair Dille agreed with Horatio and thanked him for accurately describing the situation.

Ted Soltis asked what the process will be once the strategic plan is completed. He asked how the staff will incorporate the changes to fit the goals of the plan. Dille responded stating that the staff will use the plan to incorporate the changes with the aid of the facilitator. Charles Potucek suggested that the facilitator share her ideas of her approach of the process and create a draft outline to share with the Administrative Council and Executive Board on how she plans to carry out the process specific to SEAGO so the Council and Board can provide feedback prior to the retreat. Randy agreed and will send the information to the Council and Board.

Chair Dille suggested there is no need for a motion, and all agreed. Chair Dille thanked all those in attendance for their input and great discussion on the subject.

### 3. CONSIDERATION OF RESOLUTION NO. 2014-05 ADVOCATING SR 189 PROJECT ADVANCEMENT

Randy Heiss stated the idea for a resolution for SR 189 project advancement came up after a meeting during the League of Cities and Towns conference where ADOT staff suggested the State Transportation Board had not heard enough from the public concerning the importance of the project. The Transportation Issues Position Statement approved by the Executive Board last February identified SR189 as a significant bottleneck in international trade and commerce. Since that time, ADOT proceeded to develop the Design Concept Report and Environmental Studies for the Corridor Management Alternative and the associated preferred build options. In addition, ADOT has since programmed \$2 million for environmental work in FY 2016 and \$4 million for final design in FY 2018. However, the construction

portion of the project is currently in the 2020-2024 Development Program and scheduled to begin in FY 2021.

Resolution No 2014-05 expands on the Transportation Issues Position Statement by advocating for the Arizona Department of Transportation, the Federal Highway Administration, the State Transportation Board, Arizona's Congressional Delegation, the Arizona Legislature, and other public and private stakeholders, to explore additional funding, creative financing, and additional statutory flexibility in order to advance the construction of the preferred build alternative for SR 189 into the ADOT Five-Year Transportation Facilities Construction Program while holding harmless currently programmed projects.

Randy stated that the intent is to make sure the ADOT board knows that the SR 189 is critical to positioning Arizona to compete globally and focusing on the return of investment and what that might be. Randy stated the focus is to move the project closer on the timeline versus waiting until 2021. Randy referenced an e-mail from Kathy Boyle, ADOT Public Affairs manager, and acknowledged it's not a fast process and will take time to get the project ready for construction. Kathy's email stated it is unrealistic and that there isn't any money to get it into the 5-year program. Randy gave examples of transportation projects in Texas and how they find new money to fund their projects and this is the spirit of the resolution – finding above the line funding for SR 189. Kathy Boyle stated that ADOT's main objection to the agenda item was the language in the cover memorandum concerning the safety issues

Chair Dille asked for a motion to recommend approval of Resolution No. 2014-05 to the Executive Board.

**MOTION:** Horatio Skeete **SECOND:** John Basteen

**ACTION: APPROVED UNANIMOUSLY** 

#### 4. ECONOMIC DEVELOPMENT PROGRAM EXPECTATIONS

Friday, October 24th marked A'kos Kovach's last day as SEAGO's Economic Development Planner. While he worked more closely with some than others, Randy stated most would agree that he raised the bar significantly where SEAGO's economic development program is concerned. Randy stated he is happy for A'kos to have the opportunity to advance his career. At the same time, he is somewhat concerned it will be challenging to meet, what he believes, is a new level of expectations that have been established regarding SEAGO's economic development program. Randy stated it would be useful to present the council with his thoughts regarding recruitment for the position, and gather feedback as to what the majority of the council wants out of SEAGO's economic development program. Randy expressed that it's important to fill the position as soon as possible in order to take advantage of the momentum that A'kos created in the ED program. At the same time, Randy expressed it's equally important that the right person is selected. The position has been advertised and will remain 'open until filled'. But the recommendations he receives from the Administrative Council and the final direction set by the Executive Board will assist him in selecting SEAGO's next Economic Development Planner. Randy asked for recommendations to the Executive Board regarding the role of SEAGO's economic development program should play in your communities.

Chair Dille asked for clarification regarding why Randy wouldn't assume to hire the best person for the position with the budget in place. Randy responded that since he has worked for SEAGO, he has seen individuals in this position who accomplished almost nothing and another who worked very hard on the program. In both cases, there were stakeholders who were please or displeased so given this context he feels it is important to ask for direction. Randy suggested that if the Council and Board do want to hire someone full time for the position, that he hires the highest level employee possible. Randy reiterated his

question to those in attendance if they want the same strong figure for the position. Jestin Johnson asked what value the person in position will bring to the communities and asked for clarification of what the EDA program is. Randy responded the EDA program is part of the United States Department of Commerce that funds positions to work in the communities on economic development. They want to see their monies put to work in the SEAGO region to create jobs. Horatio Skeete commented that he still doesn't understand what is being asked. As the Executive Director of SEAGO, it is assumed that he have the best interest of the region to hire the best person possible for the position within the budget. Chair Dille asked for feedback from the council. No one responded specific to the question. It was unanimously decided that no action is necessary for this item.

### 5. SANTA CRUZ COUNTY EXECUTIVE BOARD PRIVATE SECTOR REPRESENTATIVE

Randy stated he had been notified by Mr. Robert Phillips that he is unable to continue his service as Santa Cruz County's Private Sector Representative on the Executive Board. The SEAGO Board must have private sector representation as a requirement of the Economic Development Administration. Per SEAGO's Bylaws, Private Sector Representatives are appointed from the nominations submitted by the Member Entity Representatives from each county area, and must represent a low income or minority group, or representative organization, or represent the principal economic interests in the region, such as, but not limited to business, industry, finance, utilities, education, the professions, agriculture, or labor. Randy made contact with the elected officials from Santa Cruz County who are currently serving on the Executive Board and have solicited their nominations for a new private sector representative. After learning that Mr. John Anthony Sedgwick had expressed an interest in serving in this capacity, Randy forwarded his message to the Executive Board members from Santa Cruz County. Shortly after reviewing Mr. Sedgwick's qualifications, Supervisor Rudy Molera called Randy to officially nominate him to serve as the County's private sector representative. Randy attached a brief resume of Mr. Sedgwick's qualifications for the Administrative Council's consideration.

Chair Dille made a motion to recommend that Mr. John Anthony Sedgwick be appointed as Santa Cruz County's Private Sector Representative.

**MOTION:** Shane Dille **SECOND:** Ted Soltis

ACTION: APPROVED UNANIMOUSLY

Randy Heiss added that Gail Hackney will be resigning from her position as the Greenlee County Private Sector Representative and asked those in attendance to think about whom to nominate for that.

#### V. INFORMATION ITEMS

#### A. Future Meeting Dates

Randy Heiss explained that the February 2015 meeting dates are pushed back one week to avoid a conflict with the ACMA Winter Conference, and the August 2015 meeting of the Executive Board will be moved to August 28th to avoid conflict with the League of Cities and Towns Annual Conference. The December 04, 2014 meeting of the Administrative and Executive Committees may be cancelled if there is no business to conduct in between regular meetings of the Administrative Council and Executive Board

#### B. Economic Development Report

Randy Heiss explained as previously discussed, A'kos Koyach's last day with SEAGO was October 24th. On his final day, Randy was debriefed on the status of ongoing projects, EDA reporting requirements, the condition of the CEDS, and other key program information. EDA had raised questions regarding the June 30, 2014 end of year report, and based on e-mails between A'kos and EDA staff, those questions appeared to have been satisfactorily addressed. On October 14th, he had a preliminary discussion with EDA regarding SEAGO's program in general, and they are very pleased with the outcomes of our program during A'kos' tenure. Randy explained to them that he would be discussing the role of the program with the Administrative Council and Executive Board in November and moving forward with the recruitment process. Randy told them it may take several months to find the 'right' person to replace A'kos, and they were understanding and very supportive of this. A job announcement will be published November 2nd and 5th in the Sierra Vista Herald/Bisbee Review. Depending on the response received, additional advertising may be required. The job announcement will also be posted on the SEAGO website and the League of Cities and Towns Job Openings list. Again, depending on the response, additional efforts may be required. Randy anticipated SEAGO will have someone on board by late November, and hopefully no later than the end of the year. Randy commented that four resumes had been received with one promising candidate for the position.

#### C. First Quarter Finance Report

Cindy Osborn presented the quarterly finance report to the council with nothing new or alarming. She stated that if there are any questions, to ask her directly.

#### D. State Special Projects Information

Bonnie Williams presented the Arizona Department of Housing's (ADOH) Notice of Funding Availability, for the next State Special Projects (SSP) competitive funding round. Of particular interest is a new category - planning. At last ADOH has recognized a common problem in rural Arizona that being most communities does not get enough funds to complete both the design and construction of larger projects. Now there is an opportunity to apply for just ERR and design funds, providing the funds for construction of the project are applied for with your next rotational Regional Account applications. Keep in mind that SSP funds are highly competitive, and the project must be "shelf ready" so that it can be implemented within 30 days of receiving the award of funds. There are other special requirements which applicants should pay close attention to. This year applications are due February 19, 2015.

#### E. Update on Regional Traffic Counting Program

Chris Vertrees reported that a kick-off meeting was conducted during our July 18th TAC meeting. The approved program will include approximately 150 traffic counts at locations identified by jurisdictions, technical assistance to jurisdictions involving data collection and mapping for planning activities/future projects, uploading of locally collected data into the Traffic Data Management System (TDMS), Highway Performance Monitoring System data entry, and verification of each of our agencies Certified Public Mileage. SEAGO is currently developing a work plan involving traffic count locations, type of counts, special technical assistance requests, and a counting time frame. At our September 25th TAC Meeting, a work plan that includes 141 count locations and a technical assistance request process was approved unanimously by the TAC. Traffic counting will begin in January. A training webinar involving the SEAGO TDMS has been scheduled for November 5, 2014. The training will focus on how to extract count data and print traffic count data reports from the TDMS.

#### F. Transit Report

Chris Vertrees reported that SEAGO Regional Transportation Coordination Plan has been updated and is available at <a href="http://seago.org/?q=transit">http://seago.org/?q=transit</a> SEAGO was awarded \$193,150 to operate the Regional Mobility Management program and a Pilot Training Program. As approved by the Administrative Council and Executive Board in August, SEAGO will be hiring a consultant to conduct the Pilot Training Program. SEAGO is waiting for its FY2015 RMM contract from ADOT in order to proceed with advertising for the training program consultant. SEAGO has developed a detailed Transit Provider Directory. The directory provides links to a majority of local transit provider websites. It also includes information on each provider's mission, services offered, vehicles used, service area, and population served. The Directory can be accessed at: <a href="http://www.seago.org/?q=southeast-arizona-transportationproviders#overlay-context">http://www.seago.org/?q=southeast-arizona-transportationproviders#overlay-context</a>

Chris reported that SEAGO is currently exploring the development of a pilot program using the Route Match Scheduling Program currently owned by the City of Douglas. The goal is to develop a One Call-One-Click regional scheduling center. This will enable transit users to call-in or complete an online request for transportation within Cochise County. Providers will then be able to coordinate transportation services. ADOT will be phasing out operation funding to singular mission 5310 programs within the next two years. This will enable 5310 programs that enlist in Route Match to expand their services and remain eligible for operational funds. Chris also provided information on the Transit Coordination meetings that are held throughout the SEAGO region and other public transit-related activities, and offered to answer any questions.

#### G. Housing Program Statistics

Randy Heiss reported for Julie Packer the current housing statistics for FY15 first quarter. In September, Julie received 32 phone calls from individuals from various communities with questions regarding where they can find specific assistance, rental advice, landlord issues, tax issues, etc. These 32 individuals are not included in the chart in the main body of the memo. Due to the request made at the last meeting, Julie went back five years and pulled the statistics of clients served by community and this information is provided on the last page of the packet. This data reveals that every city, town and county has benefited from the housing department, some a lot more than others as would be expected based on the size of communities. These numbers do not reflect any of the homes purchased prior to 2009 which totaled approximately 1,229.

#### VI. RTAC REPORT

Kevin Adam was not present at the meeting to provide the latest RTAC Legislative Update to the Administrative Council. Randy Heiss reported on a recent breakthrough in nuclear fusion which may potentially reduce the costs of electricity generation significantly. This may result in a large increase in electric vehicles used across the country, which in turn points to the need to diversify the way the State and Nation raises money for transportation system improvements.

#### VII. FUTURE AGENDA ITEMS

Chair Dille made a call for future agenda items. No one responded.

#### VIII. ADOURNMENT

Chair Dille adjourned meeting at 12:10 p.m.



## ADMINISTRATIVE COUNCIL PACKET

MEMO TO: ADMINISTRATIVE COUNCIL

THROUGH: RANDY HEISS, EXECUTIVE DIRECTOR

FROM: WANDA LEIKEM, AREA AGENCY ON AGING PROGRAM MANAGER

DATE: FEBRUARY 2, 2015

SUBJECT: NOMINATION TO ADVISORY COUNCIL ON AGING

On November 6, 2014 the Advisory Council on Aging made a nomination and recommends appointment of Linda Huffstetler-Dearing for the Patagonia, Santa Cruz County vacant seat:

• Linda Huffstetler-Dearing has had a private practice throughout the years dealing with sexual trauma and domestic violence cases. Mrs. Dearing's husband had been home under hospice, which lead her to volunteer with hospice. In the course of the years, she has seen that the elderly and disabled population is being underserved, especially in rural communities. She retired one and a half years ago and moved to Patagonia and got acquainted with Ann Mihalik, who is part of the Family Healthcare Center's Amigo program that serves the health clinic in Patagonia. Ann advised her of the ACOA council and told her about the organization. Linda is willing to be committed for the three years if she is elected to serve. Linda is passionate about the issues of aging, as she stated, "No one will take care of us if we don't take care of ourselves".

A motion to recommend ap	•	Board of Linda Huffstetler-Dearing to
Action Requested:	☐ Information Only	
Attachments: None.		



Action Requested:

**SEAGO TAC Bylaws.** 

## ADMINISTRATIVE COUNCIL PACKET

<b>MEMO TO:</b>	ADMINISTRATIVE COUNCIL
THROUGH:	RANDY HEISS, EXECUTIVE DIRECTOR
FROM:	CHRIS VERTREES, SEAGO TRANSPORTATION PLANNER
DATE:	JANUARY 27, 2015
<b>SUBJECT:</b>	SEAGO TRANSPORTATION ADVISORY COMMITTEE BYLAW REVISION
July 2008. The their January me	ansportation Advisory Committee Bylaws were last reviewed and updated in updated Bylaws were reviewed and approved unanimously by the TAC at eeting. Attached for your review and approval is an update to our current TAC anges to our existing Bylaws are noted below.
transportation pl	embership): The article was amended to reflect SVMPO assuming anning functions for Sierra Vista and their exiting our TAC. It also allows for other members joining SVMPO in the future.
	<b>mbership):</b> This article was inserted as a mechanism to ensure that our nents actually reflect the entities that participate in the TAC process.
Article 4 (Quor	um): This article was amended to reflect 50% of active membership.
Article 5 (Voting	g): This article was inserted to allow votes by proxy.
Article 6 (Major	rity): This article was changed from 50 percent to 50 percent plus one.
Attachments: D	Praft SEAGO TAC Bylaws

☐ Information Only

A motion to recommend to the SEAGO Executive Board acceptance of the revised

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### DRAFT SEAGO TRANSPORTATION ADVISORY COMMITTEE BYLAWS

 Authority The Transportation Advisory Committee (TAC) serves as an advisory committee to the SEAGO Executive Board. Recommendations to the Board are generally made through the SEAGO Administrative Council. Relevant Executive Board bylaws not addressed in these TAC bylaws also apply to the TAC.

#### 2. <u>Purpose</u> The purpose of the TAC is to:

- a. Provide technical input to the Executive Board and the Arizona Department of Transportation (ADOT) regarding various transportation issues in the SEAGO region, including roadway priorities and funding strategies; and
- b. Provide a forum for the exchange of information between ADOT and SEAGO local governments.

#### 3. <u>Membership</u> Membership of the SEAGO TAC consists of:

- a. Membership shall consist of one member, (and/or one alternate) from each SEAGO member entity with the exception of entities that transportation planning functions are coordinated through SVMPO. The member shall be an engineer, public works director, Transportation planner or other appropriate technical staff as appointed by that jurisdiction. Terms of membership shall be indefinite and subject to change by the appointing jurisdiction.
- b. The Arizona Department of Transportation also is an authorized member on the SEAGO TAC. This member is usually the Regional Transportation Liaison/Planner, or an alternate selected by ADOT.
- c. Members, and their respective jurisdictions, shall be considered inactive after missing three (3) consecutive meetings. Active status shall be resumed at the next meeting attended by the member.
- 4. Quorum A quorum shall consist one-half of active membership present.
- 5. <u>Voting</u> Each member agency shall have one vote. Active members may cast their votes in person, phone, email, or by proxy. A proxy, containing instructions as to how he/she wishes his/her representation to be expressed shall be submitted to the SEAGO Transportation Planner or TAC Chairperson in advance of the meeting.
- 6. Majority A majority shall consist of 50 percent plus one of active members present.
- 7. <u>Election of Officers</u> A Chairperson and Vice-Chairperson will be elected at the first meeting of the new calendar year.
- 8. <u>Meetings and Agendas</u> Meeting dates will be set at the January meeting, and meetings shall be held no less than five times a year. Agendas will be emailed no later than five days prior to the regularly scheduled meeting date, and be posted on the SEAGO website within that timeframe.



## ADMINISTRATIVE COUNCIL PACKET

**MEMO TO:** ADMINISTRATIVE COUNCIL

**THROUGH:** RANDY HEISS, EXECUTIVE DIRECTOR

FROM: CHRIS VERTREES, SEAGO TRANSPORTATION PLANNER

**DATE:** JANUARY 27, 2015

**SUBJECT:** SEAGO FUTURE PROJECT PROGRAMMING PROCEDURES

SEAGO solicits new Transportation Improvement Program (TIP) projects from member agencies on a regular basis for prioritization, selection and programming. At times, SEAGO must adjust the program to reflect changes in costs and schedules and to ensure a concerted effort is made to keep the TIP fiscally constrained.

The overall project review and selection process is monitored and performed by SEAGO's Transportation Advisory Committee (TAC). Projects that do not require immediate attention or are of a scale that exceeds present resources may be identified by the TAC as potential projects beyond the five-year TIP window.

In some cases, cost savings are returned to SEAGO from previous projects. Those cost savings must be used within the fiscal year they were returned to the region or they will be lost. In addition, projects originally programmed for the current TIP period may require reprogramming because financial or project delivery constraints. This will result in the need to move or add projects to ensure that regional funding is not jeopardized.

To ensure SEAGO has a systematic process to identify potential and future projects, to provide maximum flexibility to respond to regional needs and changes in project funding or schedules, and to protect SEAGO transportation funds, the attached procedures were developed and approved unanimously by the SEAGO TAC at their January meeting.

Action Requested:	☐ Information Only	
A motion to recommend to Future Project Programming		Board acceptance of the SEAGO



SEAGO Region

Future Project

Programming Procedures

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	•••

#### 1.0 Purpose

SEAGO solicits new Transportation Improvement Program (TIP) projects from member agencies on a regular basis for prioritization, selection and programming. At times, SEAGO must adjust the program to reflect changes in costs and schedules and to ensure a concerted effort is made to keep the TIP fiscally constrained.

The overall project review and selection process is monitored and performed by SEAGO's Technical Advisory Committee (TAC). Projects that do not require immediate attention or are of a scale that exceeds present resources may be identified by the TAC as potential projects beyond the five-year TIP window.

In some cases, cost savings are returned to SEAGO from previous projects. Those cost savings must be used within the fiscal year they were returned to the region or they will be lost.

In addition, projects originally programmed for the current TIP period may require reprogramming because financial or project delivery constraints. This will result in the need to move or add projects to ensure that regional funding is not jeopardized.

To ensure the SEAGO has maximum flexibility to respond to regional needs, changes to project funding or schedules, and to protect SEAGO transportation funds this procedure is established.

#### 2.0 Projects Submitted "In Cycle"

- 2.1 SEAGO by schedule or with direction from our TAC or ADOT solicits project requests from member agencies. In compliance with our Project Tracking Procedures, SEAGO will use a competitive selection process to determine allocation of federal funds.
  - 2.1.1 Applications are reviewed and prioritized by our TAC to ensure the project meets federal guidelines, the project cost and delivery estimates are accurate, the project meets regional goals, and that the project is fiscally achievable within future funding expectations.
  - 2.1.2 The SEAGO TAC will make programming decisions based upon their rankings.
  - 2.1.3 Projects that meet the criteria established in 2.1.1 but go un-programmed may be placed on the SEAGO Future/Potential Project List by the TAC.
  - 2.1.4 Placement on the SEAGO Future/Potential Project List does not guarantee future placement on the TIP.
  - 2.1.5 The list serves as a planning tool to guide TAC in the event quick programming decisions must be made as a result of changes in funding availability and/or project delivery.
  - 2.1.6 Projects that have federal dollars invested shall receive priority over projects that do not.

#### 3.0 Projects Submitted "Out of Cycle"

- 3.1.1 SEAGO will accept applications out of cycle for the following:
  - 3.1.1.1 HSIP Applications: They must be submitted on the ADOT HSIP application. They must be complete and meet application requirements

- as listed in the ADOT HSIP Manual and meet the objectives of the Arizona Strategic Highway Safety Plan.
- 3.1.1.2 STP Applications: They must be submitted within the SEAGO STP Mini-DCR format. The project must meet federal STP eligibility guidelines, and must have federal dollars invested in the project.
- 3.1.1.3 Off-System Bridge Projects: Shall be submitted in memorandum format and shall include owning agency, bridge name, structure number, and sufficiency rating as listed in the Arizona Local Government System Bridge Record, a short discussion on the reasons/need for replacement/rehabilitation and photos of the structure.
- 3.1.2 SEAGO TAC must review and approve the placement of any "Out of Cycle" project onto the **SEAGO Second Tier Project List**.

#### 4.0 SEAGO and TAC Responsibilities

- 4.1 SEAGO will review all applications for completeness and federal eligibility.
  - 4.1.1 Submitting agencies will be issued a receipt indicating date and time of submission and whether the application is complete and eligible.
  - 4.1.2 Eligible project applications will be forwarded to the SEAGO TAC in the TAC packet provided to the TAC membership prior to each meeting of the SEAGO TAC.
  - 4.1.3 The SEAGO TAC will evaluate the project based upon the following criteria:
    - 4.1.3.1 Project readiness to proceed and demonstration of a reasonable timeline for implementation.
    - 4.1.3.2 Project cost estimates are accurate and based upon sound cost evaluation principles.
    - 4.1.3.3 The project's ability to fit into the financial constraints of the region's Five Year Transportation Plan.
    - 4.1.3.4 Safety, economic development potential and multimodal impacts of the project.
- 4.2 Upon review, the SEAGO TAC may direct SEAGO to place the project on the SEAGO Second Tier Project List.
- 4.3 Projects on the list shall be reviewed on an annual basis by the TAC to ensure projects still meet the evaluation criteria in 4.1.3.
- 4.4 There is no priority order to the list. Movement from the list will be based upon available funding levels and project deliverability needs. Example: A \$1.5 million STP project will not be moved onto the TIP when \$500,000 is available.
- 4.5 If two or more projects on the list match needed fund type and amount, the SEAGO TAC will select the project to move forward.
- 4.6 A project selected for TIP placement must comply with the SEAGO Project Tracking Procedures.

### **SEAGO Second Tier Project List**

Date	Date of TAC	Project	Project	Federal	Federal Funds
Submitted	Approval	Sponsor	Name	Aid Type	Requested
	1			<u> </u>	



### ADMINISTRATIVE COUNCIL PACKET

**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** FUND BALANCE POLICY

Since the decline of funding for certain SEAGO programs, it has been necessary to propose the use of fund balance to bridge the gap between revenue shortfalls and expenditures in the budget process. At no time has using fund balance been proposed without first eliminating all expenditures that were not absolutely essential to effectively operating the subject programs, seeking new sources of funding, and shifting costs to other program areas to the extent possible.

Despite these efforts, use of fund balance as a means to balance program operating budgets has been a concern for many of our member agencies. These concerns may be addressed if SEAGO adopted a policy setting an agreed upon minimum level of fund balance and requiring a method to replenish the expenditure of fund balance when it occurs.

Attached is the fund balance policy adopted by the Maricopa Association of Governments which I have used as a model for a similar SEAGO policy for your consideration. A few points for you to consider:

- The MAG policy requires a minimum fund balance of 20 25 percent of the prior year's total audited expenditures. My recommendation over the past three years has been to maintain a minimum fund balance of at least 50 percent of the current year's proposed budget in order to provide some latitude for potential budget increases in future years.
- The current projected fund balance of \$1,279,617 as of June 30, 2014 amounts to approximately 124 percent of the FY 2015 agency operating budget.
- Proposed budgeting of fund balance does not mean it will be used. It simply means that known revenue sources at the time of budget planning are insufficient to cover essential program operating expenses, and that new revenue sources and/or cost saving strategies will be pursued during the fiscal year to minimize or eliminate fund balance use.

I look forward to discussing the proposed policy with you at the meeting.

Attachments:	Proposed Sustainabi			•	Fund	Balance	Policy;	Updated	Memo	_
Action Reques	sted:	In:	formatior	Only	⊠ A	ction Req	uested B	elow:		

Recommendation to the Executive Board concerning the proposed SEAGO Fund Balance Policy.

#### **SEAGO FUND BALANCE POLICY**

#### **Purpose**

This policy is created in consideration of unanticipated events which could adversely affect the financial condition of SEAGO and jeopardize the continuation of necessary programs. This policy will ensure SEAGO maintains adequate fund balances or reserves in order to:

- a. Provide sufficient cash flow for daily financial needs;
- b. Offset significant economic downturns or revenue shortfalls; and
- c. Provide funds for unforeseen expenditures related to emergencies.

#### Minimum unrestricted fund balance

SEAGO will maintain a minimum unrestricted fund balance in its General Fund ranging from 45 percent to 50 percent of the prior fiscal year's total actual operating expenditures. This minimum amount is to protect against cash flow shortfalls related to timing of projected revenue receipts.

#### **Replenishing deficiencies**

When the unrestricted fund balance falls below the minimum 45 percent, SEAGO will replenish the funds using the budget strategies and timeframes described below. The following budgetary strategies shall be utilized by SEAGO to replenish the unrestricted fund balance:

The SEAGO Executive Board can consider reducing expenditures to eliminate any projected deficit, or increase revenues, or pursue other funding sources, or, some combination of these options.

The minimum unrestricted fund balance shall be replenished within the following time periods:

- a. Deficiency resulting in a fund balance between 40 and 45 percent of the prior fiscal year's total actual operating expenditures shall be replenished over a period not to exceed three years.
- b. Deficiency resulting in a fund balance of less than 40 percent of the prior fiscal year's total actual operating expenditures shall be replenished over a period not to exceed five years.

#### **Surplus fund balance**

Should the unrestricted fund balance of the General Fund exceed 125 percent of the prior fiscal year's total actual operating expenditures, the SEAGO Executive Board will consider such fund balance surpluses for use as a reduction to member dues and assessments and/or one-time expenditures which are nonrecurring in nature and which will not require additional future expense outlays for maintenance, additional staffing or other recurring expenditures.

#### Implementation and review

Upon adoption of this policy the SEAGO Executive Board authorizes the SEAGO Executive Director to establish any standards and procedures which may be necessary for its implementation. The SEAGO Executive Director shall review this policy at least annually and make any recommendations for changes to the SEAGO Administrative Council and Executive Board.

#### (Attachment A)

#### MAG Fund Balance Policy in Accordance with GASB Statement No. 54

The following policy has been adopted by the MAG Executive Committee, which acts as the Finance Committee for MAG, in order to address the implications of Governmental Accounting Standards Board ("GASB") Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions. Refer to Attachment I, Governmental Accounting Standards Board ("GASB") Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, for the definitions provided along with this guidance.

The policy is created in consideration of unanticipated events that could adversely affect the financial condition of MAG and jeopardize the continuation of necessary programs. This policy will ensure that MAG maintains adequate fund balances and reserves in order to:

- a. Provide sufficient cash flow for daily financial needs,
- b. Offset significant economic downturns or revenue shortfalls, and
- c. Provide funds for unforeseen expenditures related to emergencies.

#### Minimum unassigned fund balance

MAG will maintain a minimum unassigned fund balance in its General Fund ranging from 20 percent to 25 percent of the prior year's total audited expenditures. This minimum fund balance is to protect against cash flow shortfalls related to timing of projected revenue receipts.

#### Replenishing deficiencies

When fund balance falls below the minimum 20 percent range, MAG will replenish shortages/deficiencies using the budget strategies and timeframes described below. The following budgetary strategies shall be utilized by MAG to replenish funding deficiencies:

The MAG Executive Committee can consider reducing expenditures to eliminate any structural deficit or, MAG Regional Council can increase revenues or pursue other funding sources, or, some combination of the two options.

Minimum fund balance deficiencies shall be replenished within the following time periods:

Deficiency resulting in a minimum fund balance between 15 percent and 20 percent shall be replenished over a period not to exceed three years.

Deficiency resulting in a minimum fund balance of less than 15 percent shall be replenished over a period not to exceed five years.

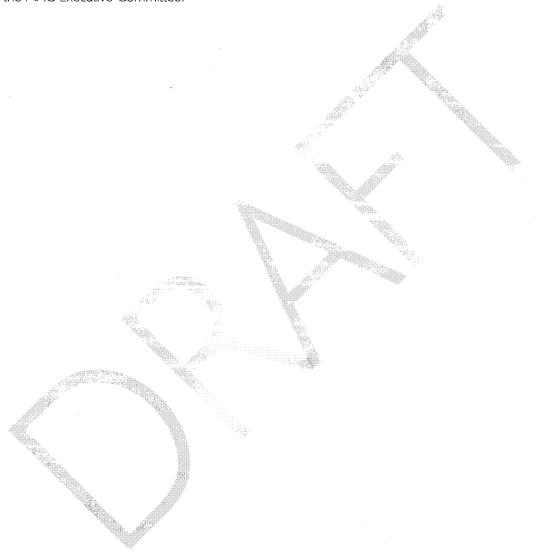
#### Surplus fund balance

Should unassigned fund balance of the General Fund ever exceed the maximum 25 percent range, MAG Regional Council will consider such fund balance surpluses for use as a reduction to member dues and

assessments and/or one-time expenditures that are nonrecurring in nature and which will not require additional future expense outlays for maintenance, additional staffing or other recurring expenditures.

#### Implementation and review

Upon adoption of this policy the MAG Executive Committee authorizes the MAG Executive Director to establish any standards and procedures which may be necessary for its implementation. The MAG Executive Director shall review this policy at least annually and make any recommendations for changes to the MAG Executive Committee.





### ADMINISTRATIVE COUNCIL **PACKET**

MEMO TO: ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

DATE: **JANUARY 30, 2015** 

SUSTAINABILITY OF THE SEAGO FUND BALANCE SUBJECT:

The purpose of this memorandum is to enable the Administrative Council and Executive Board to better understand the use of fund balance in prior years, the amount of fund balance currently available, and to provide a projection of how long uses of fund balance may be sustained. This information is intended to guide decisions as to how much of the fund balance should be used in balancing the budget. The table below provides an overview of the use of fund balance over the last four fiscal years:

Fund Balance Use <sup>1</sup>						
Fiscal Year Ending	<b>Beginning Balance</b>	<b>Ending Balance</b>	Use of Fund Balance			
6/30/09	\$ 1,681,043	\$ 1,921,455	\$ 240,412			
6/30/10	\$ 1,921,455	\$ 1,877,819	(\$ 43,636)			
6/30/11 (Restated <sup>2</sup> )	\$ 1,451,014	\$ 1,297,124	(\$ 153,890 <sup>3</sup> )			
6/30/12	\$ 1,297,124	\$ 1,298,000	\$ 876			
6/30/13	\$ 1,298,000	\$ 1,136,413	(\$ 161,587 <sup>4</sup> )			
6/30/14 (Projected)	\$ 1,136,651	\$ 1,279,617	\$ 142,966			

The projected ending fund balance in the table above represents more than one year's operating revenue at the FY 2015 budget level (\$1,031,287). The standard for non-profits is three months operating revenue, but in order to provide some latitude for potential budget increases in future years, I propose that SEAGO maintain a minimum of \$600,000 (58% of the FY 2015 operating budget), as an operating reserve in future years. Under this scenario, there would conceptually be \$679,617 available for use in future budget years. The table on the following page provides an overview of how long it would take to reduce the existing fund balance of \$1,279,617 to \$600,000 under a number of different scenarios:

<sup>&</sup>lt;sup>1</sup> With the exception of FY 14, all figures are from audited financial statements for said years.

In FY 11, the Arizona Department of Housing eliminated SEAGO from the Save My Home Program and recovered \$426,804 on deposit with SEAGO so that this funding could be used for foreclosure prevention assistance in the urban counties.

Approximately \$152,000 of this amount was from the purchase of the SEAGO office building and associated land.

Building improvements plus amounts approved for program use in the FY 13 budget process.

	Impact of Fund Balance Use						
An	nual Use of Fund Balance	Number of Years					
\$	5,000 per year	136					
\$	10,000 per year	68					
\$	15,000 per year	45					
\$	20,000 per year	34					
\$	25,000 per year	27					
\$	30,000 per year	23					
\$	35,000 per year	19					
\$	40,000 per year	17					
\$	45,000 per year	15					
\$	50,000 per year	14					

As shown in the table above, SEAGO will be able to operate for a considerable period of time with moderate use of fund balance and still maintain an operating reserve of \$600,000. However, because almost all of SEAGO's programs operate on a cost reimbursement basis, there is very limited excess revenue generated that can be used to cover any expenses in excess of program revenues. As a Council of Governments, SEAGO has no taxation authority, and other than the annual assessment to our member entities, SEAGO has no significant or sustainable source of unrestricted revenue. Therefore, at this time, there is no use of fund balance that is 'sustainable' in the purest sense of the term.

As a result, SEAGO intends to adhere to the following guidelines to sustain the existing fund balance for as long as possible:

- 1) Track the use of fund balance annually in order to monitor the level of fund balance available for future years.
- 2) Present annual budgets that minimize the use of fund balance to the extent practicable.
- 3) Clearly identify any proposed use of fund balance in the annual budget approval process so that the Administrative Council and Executive Board have the option to control the amount of fund balance used.
- 4) Operate programs within their approved budgets and evaluate accordingly.
- 5) Continue seeking new grants and funding sources, and/or developing new programs and services that generate excess revenue to replenish any fund balance used.
- 6) Expense depreciation of buildings and improvements to the benefiting programs and use those funds to replenish the fund balance that was used for the buildings and improvements.

Attachments: None	
Action Requested:	Action Requested Below:



## ADMINISTRATIVE COUNCIL PACKET

**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** POSSIBLE REVISED ASSESSMENT METHODOLOGY

The current method of assessing member dues has been in place since well before I came to work for SEAGO. Currently, dues are assessed to raise the local matching funds for the EDA Planning Partnership Grant, annual dues to the Rural Transportation Advocacy Council, and to cover expenditures that are unallowable under Federal guidelines, such as food, lobbying, advertising, etc. (for additional details, please refer to 2 CFR Part 225, Appendix B).

The assessment for SEAGO annual dues is currently based on the 2010 Census population for each member entity multiplied by 30 cents per capita. Approximately 53% of the annual dues are used to fund the required cash match for the EDA grant. The RTAC annual dues are based on the 2010 population of each non-metropolitan area of each member entity multiplied by 8.2 cents per capita. The resulting cost is then split 70/30, with transportation planning funds paying 70% and member assessments paying the remaining 30% of the RTAC dues. I've attached the 2015 SEAGO Member Assessment schedule for your reference.

One of the comments we have heard from the smaller communities is the amount of dues they are paying is incredibly low compared to the services they are receiving and they could well afford to pay more. We hear the opposite from our largest members who have sufficient internal capacity, and while they continue to pay the lion's share of SEAGO dues, they rarely utilize SEAGO's services. The attached Example Dues and Assessment Schedule Fiscal Year 2016 attempts to address these concerns by using sliding scales for the assessment of dues with the smaller entities paying more per capita than the largest member entities.

Some of you requested staff to provide alternatives to using reserves to balance program budgets. One alternative would be an assessment for each program with a funding shortfall, several of which appear on the attached Example. These columns would only be used if a revenue shortfall appears to exist during the budget planning process, and additional columns could be added if programs not shown here experience revenue shortfalls in the future. This Example also attempts to assess dues for certain services based on usage of services or benefit to the member entities. Details relating to each column of the Example are provided on the 'Notes to Assessments' page that is attached to the Example.

I look forward to discussing this in further detail with you and receiving additional direction from you at the meeting so we can bring you a refined version of this Assessment Schedule for your consideration as part of the budget process in May.

Attachments: 2015 Member 2016	Assessments Version 2	; Example Dues	and Assessment	Schedule 1	Fiscal	Year
Action Requested:	☐ Information O	nly	Action Requested	Below:		

Direction to staff concerning the Example Dues and Assessment Schedule Fiscal Year 2016.

	2015 Member Assessments Version 2									
Assessmen	nts		\$67,256	\$4,141	\$71,397					
			Annual	RTAC	Total					
SEAGO Member	2010 Census	Percent	Dues	Membership	Assessment					
Benson	5,105	2.27%	\$1,530	\$126	\$1,655					
Bisbee	5,575	2.48%	\$1,671	\$132	\$1,803					
Douglas	17,378	7.74%	\$5,208	\$428	\$5,635					
Huachuca City	1,853	0.83%	\$555	\$45	\$601					
Sierra Vista	43,888	19.56%	\$13,153	\$0	\$13,153					
Tombstone	1,380	0.61%	\$414	\$34	\$447					
Willcox	3,757	1.67%	\$1,126	\$92	\$1,218					
Cochise County*	52,410	23.35%	\$15,707	\$994	\$16,701					
Pima	2,387	1.06%	\$715	\$59	\$775					
Safford	9,566	4.26%	\$2,867	\$235	\$3,102					
Thatcher	4,865	2.17%	\$1,458	\$114	\$1,572					
San Carlos Apache Tribe	4,780	2.13%	\$1,432	\$118	\$1,550					
Graham County*	15,622	6.96%	\$4,682	\$390	\$5,072					
Clifton	3,311	1.48%	\$992	\$81	\$1,074					
Duncan	696	0.31%	\$209	\$17	\$226					
Greenlee County*	4,430	1.97%	\$1,328	\$109	\$1,437					
Nogales	20,837	9.28%	\$6,245	\$513	\$6,757					
Patagonia	913	0.41%	\$274	\$22	\$296					
Santa Cruz County*	25,670	11.44%	\$7,693	\$631	\$8,324					
SEAGO Total Population	224,423	100.00%	\$67,256	\$4,141	\$71,397					

<sup>\*</sup>Unincorporated area only

#### Notes:

Total Assessment is based on a 3 cents per capita SEAGO assessment plus membership in the RTAC. RTAC dues are based on 2010 Census population at 8.2 cents per capita, then reduced 70% No RTAC Assessment charged for population within the SVMPO.

#### **EXAMPLE ONLY**

### SouthEastern Arizona Governments Organization Draft Dues and Assessment Schedule

Fiscal Year 2016

					riscar rear 2	Water					Total
		SEAGO	EDA			Quality	Aging	5310 Rural	Total FY2016	Total FY2015	FY2010
	2010	Member	Planning	RTAC	Housing	Planning	Services	<b>Public Transit</b>	Estimated	SEAGO	SEAGO
	Census	Dues	Assessment	Assessment	Assessment	Assessment	Assessment	Assessment	Assessment	Assessment	
SEAGO Member	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Benson	5,105	\$1,787	\$1,007	\$126	\$362	\$102	\$258	\$191	\$3,281	\$1,655	\$2,055
Bisbee	5,575	\$1,951	\$1,100	\$132	\$724	\$112	\$282	\$209	\$3,907	\$1,803	\$2,305
Douglas	17,378	\$4,779	\$3,429	\$428	\$2,774	\$348	\$879	\$650	\$11,409	\$5,635	\$7,078
Huachuca City	1,853	\$927	\$366	\$45	\$710	\$37	\$94	\$69	\$2,048	\$601	\$747
Sierra Vista	43,888	\$6,583	\$2,194	\$0	\$3,458	\$878	\$2,219	\$1,643	\$12,235	\$13,153	\$17,798
Tombstone	1,380	\$1,104	\$272	\$34	\$389	\$28	\$70	\$52	\$1,799	\$447	\$579
Willcox	3,757	\$1,879	\$741	\$92	\$268	\$75	\$190	\$141	\$2,980	\$1,218	\$1,529
Cochise County*	52,410	\$5,241	\$10,341	\$994	\$1,809	\$524	\$2,650	\$1,962	\$18,386	\$16,701	\$21,406
Pima	2,387	\$1,194	\$471	\$59	\$241	\$48	\$121	\$89	\$1,965	\$775	\$954
Safford	9,566	\$3,348	\$1,887	\$235	\$804	\$191	\$484	\$358	\$6,275	\$3,102	\$3,859
Thatcher	4,865	\$2,433	\$960	\$114	\$255	\$97	\$246	\$182	\$3,761	\$1,572	\$1,992
San Carlos Apache Tribe	4,780	\$2,390	\$943	\$118	\$0	\$0	\$242	\$179	\$3,451	\$1,550	\$2,365
Graham County*	15,622	\$4,296	\$3,082	\$390	\$670	\$156	\$790	\$585	\$8,438	\$5,072	\$5,882
Clifton	3,311	\$1,656	\$653	\$81	\$67	\$66	\$167	\$124	\$2,457	\$1,074	\$1,281
Duncan	696	\$557	\$137	\$17	\$67	\$14	\$35	\$26	\$778	\$226	\$290
Greenlee County*	4,430	\$2,215	\$443	\$109	\$67	\$44	\$224	\$166	\$2,834	\$1,437	\$1,836
Nogales	20,837	\$5,209	\$2,084	\$513	\$1,273	\$417	\$1,054	\$780	\$9,079	\$6,757	\$8,486
Patagonia	913	\$730	\$180	\$22	\$121	\$18	\$46	\$34	\$1,054	\$296	\$370
Santa Cruz County*	25,670	\$5,776	\$5,065	\$631	\$1,461	\$257	\$1,298	\$961	\$12,933	\$8,324	\$10,275
SEAGO Region Totals	224,423	\$54,053	\$35,357	\$4,141	\$15,519	\$3,412	\$11,347	\$8,400	\$109,070	\$71,398	\$91,089
*Unincorporated area only											

#### **Notes to Assessments:**

- (a) In this example, most calculations are based on the 2010 Census population for each member community. Members may want to decide whether or not to use the mid-decade population estimates in FY 2017 and future years until the 2020 Census figures are available.
- (b) In this example, SEAGO Dues are based on population blocks with the larger entities paying less per capita, and the smaller entities who generally need more services paying more per capita. Per capita rates currently vary from 80 cents to 10 cents per capita. Average per capita rate is 41 cents but adjustments may need to occur in the final version.
- (c) The Current EDA planning grant (\$75,000) requires a cash match of the total in this column. In this example, calculations are based on a per capita rate, with entities who have economic development staff paying less per capita and the remaining entities paying more. Per capita rates vary from 5 cents to 19.7 cents. Average per capita rate is currently 11 cents.
- (d) RTAC assessment is based on the non-urbanized population of the region and 8.2 cents per capita. The SVMPO pays its dues directly to the RTAC and its population is not included in the calculation.
- (e) In this example, the Housing Assessment is calculated based on the number of persons served in each community since 2009 and the proposed amount of fund balance budgeted for that program in the FY2015 budget
- (f) In this example, the assessment is based on an amount per capita with cities and towns paying 20 cents per capita and counties paying 10 cents per capita. Thus far, we have not experienced a need for a WQP assessment, but as development activity increases, the amount received from ADEQ will not cover the costs of consistency reviews.
- (g) In this example, the assessment is based on the population of each community as it relates to the total population of the region and the proposed amount of fund balance budgeted for the AAA program in the FY2014 budget.
- (h) In this example, the assessment is based on the population of each community as it relates the total population of the region and the approved assessment that was needed to cover a shortfall in 5310 funding in FY2013.
- (i) The total for this column will depend on any agreed upon adjustments to the calculations of individual program assessment columns and decisions to use fund balance rather than assessments to cover excess program expenses over anticipated program revenues.
- (j) Information is provided so comparisons can be drawn between example FY2016 assessment totals and total FY2015 assessment.
- (k) Information is provided so comparisons can be drawn between example FY2016 assessment totals and total FY2010 assessment which included 100% of the RTAC dues.



## ADMINISTRATIVE COUNCIL PACKET

**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** RESOLUTION 2015-01

Thatcher Mayor Bob Rivera expressed an interest again this year in the Executive Board considering a resolution urging the Governor and Legislature to eliminate the diversion of HURF funds to the State General Fund. I borrowed heavily from information prepared by the RTAC in creating the attached Resolution for your consideration. This year's Resolution also includes language urging the powers that be to modernize the mechanisms needed to develop and maintain our State's transportation infrastructure.

I will attempt to answer any questio	ns you may have at the meeting.	
Attachments: Resolution 2015-01		
Action Requested:	☐ Information Only	Action Requested Below:

A motion to recommend to the Executive Board approval of Resolution 2015-01.



#### SouthEastern Arizona Governments Organization

Serving our member governments and their constituents since 1972

#### SEAGO Member Entities

Cochise County Benson Bisbee Douglas Huachuca City Sierra Vista *Tombstone* Willcox Graham County Pima Safford San Carlos Apache Tribe **Thatcher** Greenlee County Clifton Duncan Santa Cruz County Nogales Patagonia San Carlos Apache Tribe

#### SEAGO Main Office

Administration CDBG Economic Dev. Housing Transportation

1403 W. Hwy 92 Bisbee, AZ 85603 520-432-5301 520-432-5858 Fax

#### Area Agency on Aging Office

300 Collins Road Bisbee, AZ 85603 520-432-2528 520-432-9168 Fax

www.seago.org

#### **RESOLUTION NO. 2015-01**

# A RESOLUTION OF THE SOUTHEASTERN ARIZONA GOVERNMENTS ORGANIZATION EXECUTIVE BOARD URGING THE ARIZONA LEGISLATURE AND GOVERNOR TO DIRECT DEDICATED TRANSPORTATION FUNDING TO ITS INTENDED USES, AND TO MODERNIZE OUR TRANPORTATION INFRASTRUCTURE FUNDING MECHANISMS

**WHEREAS**, the SouthEastern Arizona Governments Organization (SEAGO) is a regional planning agency which performs and coordinates a variety of functions, including transportation planning, in the four-county region of Cochise, Graham, Greenlee, and Santa Cruz Counties; and

**WHEREAS**, transportation revenue streams are declining due to better vehicle fuel efficiency, reductions of vehicle miles driven, declining motor vehicle sales, and fuel taxes not being adjusted for inflation for nearly twenty-one years; and

**WHEREAS**, despite an annual statutory cap of \$20 million, approximately \$96 million in HURF funding was diverted to fund other government programs in the current fiscal year, and over \$1.8 billion has been diverted over the past thirteen years; and

WHEREAS, due to the HURF diversions and revenue declines, Arizona State, county, and municipal road programs have been significantly scaled back to routine maintenance work, which will hasten far more costly reconstruction activity at the public's expense in the future, negatively impact highway safety, and increase vehicle maintenance and repair costs for both the general public and businesses; and

**WHEREAS**, the State's 25-year Long Range Transportation Plan, which considers such factors as pavement conditions, congestion levels and safety performance, projects a \$63 billion gap between needs and revenues; and

**WHEREAS**, eliminating the diversion of transportation funding is vital for developing and maintaining the quality infrastructure needed to support jobs and economic growth, enhance Arizona's global competitiveness in interstate and international trade, and maintain the quality of life Arizonans have come to expect.

Resolution No. 2015 -01 Page 2

**NOW THEREFORE, BE IT RESOLVED** by the SEAGO Executive Board that the Governor and State Legislature are hereby urged to eliminate the diversion of transportation funding to the State General Fund, to direct dedicated funding such as HURF toward its intended uses, and to modernize the mechanisms needed to develop and maintain our State's transportation infrastructure.

Passed and adopted by the SEAGO	Executive Board on this 27 <sup>th</sup> day of February 2015.
David Gomez, Chair	Randy Heiss,
SEAGO Executive Board	SEAGO Executive Director



## ADMINISTRATIVE COUNCIL PACKET

**MEMO TO: ADMINISTRATIVE COUNCIL** 

**FROM:** RANDY HEISS, EXECUTIVE DIRECTOR

**DATE: JANUARY 30, 2015** 

**SUBJECT:** TRANSPORTATION ISSUES POSITION STATEMENT

The SEAGO TAC held a substantive discussion regarding transportation issues of concern at their January 15<sup>th</sup> meeting. A number of concerns were raised again this year regarding the ability of local governments to plan and implement transportation projects. Several specific issues were identified that the TAC felt were particularly important and they recommended that a position on these issues be formally taken by the SEAGO Executive Board. These issues are presented within the 2015 – 2016 Transportation Issues Position Statement that begins on the following page.

Attachments: 2015 – 2016 Transpo	ortation Issues Position Statement	
Action Requested:	☐ Information Only	
A motion to approve, amend or staff.	reject the position statements or	n transportation issues presented by



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Administration CDBG Economic Dev. Housing Transportation

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#### Area Agency on Aging Office

300 Collins Road Bisbee, AZ 85603 520-432-2528 520-432-9168 Fax

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On February 27, 2015, the SEAGO Executive Board adopted the following positions pertaining to transportation issues of concern impacting the SEAGO region:

#### 1. END THE DIVERSION OF DEDICATED TRANSPORTATION FUNDING.

#### Background

Despite an annual statutory cap of \$20 million, approximately \$96 million in HURF funding was diverted to fund Department of Public Safety operations in the current fiscal year, and over \$1.8 billion has been diverted over the past thirteen years. At their February 27, 2015 meeting, the SEAGO Executive Board adopted Resolution No. 2015-01, urging the Arizona Legislature and Governor to end the diversion of HURF revenues to the State General Fund, and direct dedicated transportation funding to its intended uses. The Resolution cites facts such as how the HURF diversions are negatively impacting highway safety, increasing vehicle maintenance and repair costs for both the general public and businesses, and limiting the State's ability to develop and maintain the quality infrastructure needed to support jobs and economic growth, enhance Arizona's global competitiveness in interstate and international trade, and maintain the quality of life Arizona residents expect.

<u>Position Statement:</u> Urge the Governor and Legislature to direct dedicated transportation funding to its intended uses as requested in Resolution No. 2015-01.

#### 2. RESTORE THE HURF EXCHANGE PROGRAM.

#### **Background**

The HURF exchange program was suspended in 2008 due to inadequate state-generated transportation revenues. The program enabled rural local governments to exchange their federal transportation dollars with ADOT for state-generated HURF funding. This allowed the locals to bypass federal aid requirements which significantly increase project administrative costs, delay project delivery and prevent local governments from retaining administrative control over their projects. Despite commendable efforts on the part of ADOT over the last two years to increase staffing in the Environmental Planning Group, many projects remain stuck in the environmental clearance process and may not be able to move forward this year.

As a result of these delays, COGs and MPOs continue an increasingly complex juggling act of loaning obligation authority among one another to manage the risk of funds being rescinded. A downward change in Obligation Authority rate, or worse, a reduction in the amount Arizona receives from the Federal government could be catastrophic to this strategy.

Transportation planning experts in the SEAGO region and across rural Arizona believe the single most effective way to enhance local project delivery and cost effectiveness is through restoration of the HURF Exchange program. Restoring program would have the additional benefit of relieving the administrative burden on

ADOT staff in reviewing local projects and allow them to refocus their efforts on state projects. If the HURF diversions are sufficiently reduced, ADOT would have the capacity to reinstitute the HURF Exchange Program.

Position Statement: Encourage ADOT to restore the HURF Exchange Program.

#### 3. EXPLORE ALL POSSIBLE FUNDING OPTIONS TO RESOLVE THE SR 189 BOTTLENECK

#### **Background**

A long-term solution is needed to ease the commercial traffic congestion on SR 189, which connects the newly expanded Mariposa LPOE to Interstate 19. Now that the LPOE expansion is completed, a total of 12 inspection lanes are operational. The additional capacity at the LPOE, combined with increasing manufacturing activity in Mexico and the continued expansion of the Seaport of Guaymas is expected to double the commercial traffic on SR 189, which currently has only two northbound lanes. While the interim signalization and turn lane improvements recently completed by ADOT at the I-19/SR 189 transportation interchange are appreciated, at the peak of the produce season, this pinch point will continue to hamper cross border trade and economic growth in Arizona until a long-term solution is implemented.

On November 21, 2014, the SEAGO Executive Board adopted Resolution No. 2014-05 resolving the intent of SEAGO to work cooperatively with the Maricopa Association of Governments, the Pima Association of Governments, and the remaining Regional Planning Agencies in the State to jointly advocate to the Arizona Department of Transportation, the Federal Highway Administration, the State Transportation Board, Arizona's Congressional Delegation, the Arizona Legislature, and other public and private stakeholders, to explore additional funding, creative financing, and additional statutory flexibility in order to advance the construction of the preferred build alternative for SR 189 into the ADOT Five-Year Transportation Facilities Construction Program while holding harmless currently programmed projects.

<u>Position Statement:</u> Encourage ADOT to support the efforts of the Regional Planning Agencies to raise above the line revenue to advance the preferred build alternative for SR 189 into the ADOT Five-Year Transportation Facilities Construction Program and to build a long-term solution that reduces the commercial traffic congestion on SR 189, facilitates cross border trade, enhances economic growth, and fosters job creation in Arizona, as expressed in Resolution No. 2014-05.

#### 4. EXPAND TRANSPORTATION INFRASTRUCTURE FUNDING MECHANISMS

#### Background

While Arizona has not adjusted the gas tax for inflation in over 20 years, many other states have been far more proactive by increasing their gas tax, implementing automatic adjustments based on gas prices and inflation, or are considering alternative funding measures such as dedicated sales taxes or moving to vehicle miles travelled fee structures. Similarly, the federal gasoline tax has not been increased since 1993, and the Highway Trust Fund (HTF), into which the revenue flows, has suffered because the tax has not kept pace with inflation. In addition, improvements in vehicle fuel economy and increased use of alternative fuel vehicles have reduced consumption.

Historically, when the HTF has run low on cash, Congress has authorized a transfer of general fund dollars to continue transportation funding levels, but with the current partisan divisiveness in D.C. and the ongoing debate over the nation's indebtedness, the issue could remain unresolved. The federal gasoline tax currently generates approximately 2/3 of the funds going into the HTF, so absent a general fund transfer, states would experience a 1/3 reduction in federal transportation funding. The Congressional Budget Office recently

Transportation Issues Position Statement 2015-2016
Page 3

indicated that Congress will need to come up with \$73 billion to pass a five-year reauthorization bill this year to make up the gap between gas tax receipts and expected funding levels and prevent the HTF from going broke. Failure to bridge this gap would not only result in serious consequences to transportation projects across the nation, but would also be catastrophic to the loaning of funds between COGs and MPOs established to avoid having regional apportionments rescinded by ADOT.

<u>Position Statement:</u> Urge the Governor, Legislature, and Congress to expand existing dedicated transportation funding sources, and develop sustainable alternative state and federal transportation funding mechanisms.

#### 5. EMPOWER ADOT STAFF TO CHALLENGE THE PROCESS

#### **Background**

MAP 21 contains a provision for categorical exclusions for projects using under \$5 million in federal funding and occurring within the existing operational right-of-way. Essentially, a categorical exclusion would apply to projects that will use less than \$5 million in federal funds and which are proposed to take place entirely within an existing operational right-of-way. Existing operational right-of-way refers to right-of-way that has been disturbed for an existing transportation facility or is maintained for a transportation purpose, including the roadway and shoulders, bridges, interchanges, culverts, drainage, and other areas maintained for transportation purposes such as clear zones, traffic control signage, landscaping, any rest areas with direct access to a controlled access highway, areas maintained for safety and security of a transportation facility, parking facilities with direct access to an existing transportation facility, and more.

However, this unique opportunity to streamline small projects is apparently compromised by a requirement for considering 'unusual circumstances' in determining whether a categorical exclusion will be allowed on a project. Unusual circumstances refers to "circumstances in which a normally excluded action may have a significant environmental effect and, therefore, requires an EA or EIS." Examples of unusual circumstances include "substantial controversy on environmental grounds, significant impacts on properties protected by section 4(f) of the Department of Transportation Act or section 106 of the National Historic Preservation Act, or inconsistencies with any Federal, State, or local law, requirement, or administrative determination relating to the environmental aspects of the action" (emphasis added).

Based on a preliminary discussion with Arizona's FHWA Division Administrator, they are interpreting 'unusual circumstances' to mean any project area that had not previously been cleared through the NEPA process. Because many of the roads in the SEAGO region were built or improved to their current state before NEPA existed or improvements were funded using HURF Exchange or local funds, this interpretation renders the categorical exclusion provided under MAP 21 useless for the majority of rural Arizona roads.

<u>Position Statement:</u> Encourage ADOT and Federal Highway Administration to uphold the categorical exclusion provisions in MAP 21 as intended by Congress and impose the <u>minimum federal</u> requirements and allow <u>maximum flexibility</u> for small local public agency projects with no significant environmental effect.

#### 6. RAISE TITLE 34 LIMITATION ON USE OF LOCAL FORCES

#### Background

Arizona Revised Statutes Title 34 Section 201 Subsection D prohibits cities, counties and other public agencies from constructing any street, road, bridge, water or sewer project using their regularly employed personnel unless the total cost of the work is less than one hundred fifty thousand dollars adjusted by the

Transportation Issues Position Statement 2015-2016
Page 4

annual percentage change in the GDP price deflator. This amounts to \$217,710 in today's dollars and severely limits local governments' use of their own forces to construct transportation and other infrastructure improvements. As an example, for a road project, the earthwork and drainage improvements alone can cost up to \$253,000 per mile. The impact of this limitation to rural local governments is compounded by the fact that many contractors are not interested in bidding small projects in rural areas, and when they do, bids frequently come in higher than budgeted because of mobilization costs. It would greatly assist rural local governments in improving their transportation infrastructure, and provide for more cost effective use of rural Arizona taxpayer's dollars if the statutory limitation in A.R.S. § 34-201, Subsection D were reset to \$500,000 and/or the cost of materials were excluded from the calculation of project costs.

<u>Position Statement:</u> Urge the Governor and Legislature, to reset the Title 34 limitation on use of local forces to construct street, road, bridge, water or sewer projects without advertising for bids to \$500,000 and/or exclude the cost of materials from the calculation of project costs.



**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** CONSIDERATION OF RESOLUTION NO. 2015-02

In April of 2012, SEAGO passed Resolution No. 2012-02 supporting and advocating for resources to improve Arizona's ports of entry with Mexico, including improvements to the Douglas Port of Entry, Chino Road and associated infrastructure. This Resolution, No 2015-02, is specific to supporting the City of Douglas' plans to move forward in partnership with the City of Agua Prieta, Sonora to build a new commercial Land Port of Entry (LPOE), and its Section 559 Donation Acceptance Authority Proposal to U.S. Customs and Border Protection (CBP).

The proposed new LPOE will be constructed on city-owned property located approximately 5 miles west of Douglas through a private public partnership project delivery mechanism. The estimated bond/debt issuance for the construction of this facility includes an anticipated construction cost of \$23M, as well as facility improvements intended to facilitate cross border traffic both inbound and outbound at the existing Douglas LPOE at a projected cost of \$3M.

The City is proposing to enter into a 30-year lease agreement with CBP and will donate up to 80 acres of land to CBP in conjunction with the execution of the lease. The City will own, manage, and maintain this facility for the entire duration of the lease period, and will donate the facility to CBP at the end of the lease period. The proposed lease agreement will cover all capital, interest, debt issuance, facility maintenance, and depreciation costs over the life of the lease with the exception of the land being donated by the City, and road construction costs which will be funded by others.

The attached Resolution speaks to the need for the new commercial LPOE and improvements at the existing facility. Staff recommends Administrative Council support of the City's Section 559 Donation Acceptance Proposal via Resolution No 2015-02.

A motion to recommend approval of Resolution No. 2015-02 to the Executive Board.					
Action Requested:	☐ Information Only				
Attachments: Resolution No. 2015-02					



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### **RESOLUTION NO. 2015-02**

## A RESOLUTION OF THE SOUTHEASTERN ARIZONA GOVERNMENTS ORGANIZATION SUPPORTING THE SECTION 559 DONATION ACCEPTANCE PROPOSAL FROM THE CITY OF DOUGLAS, ARIZONA TO U.S. CUSTOMS AND BORDER PROTECTION

WHEREAS, the size, historic significance, and location of the existing Douglas Land Port of Entry (LPOE) render it unsuitable for significant expansion, cause frequent delays in cross border commerce, and hinder the ability of Customs and Border Protection (CBP) officers to safely and effectively fulfill their operational mandate; and

WHEREAS, inbound commercial traffic at the Douglas LPOE has increased over 25 percent over the past five years, exports, including oversized/overweight mining equipment, have increased 26 percent over the same period, and a recent ADOT analysis suggests truck volumes could continue to increase by more than 6% per year over the next 10 years which will further exacerbate the operational constraints at the existing site; and

**WHEREAS**, facilitating oversized cargo crossings at the Douglas LPOE requires a complete port shut down of several hours and the current LPOE configuration requires such shipments queue and travel through heavily urbanized areas on both sides of the border, thereby suppressing legitimate trade and travel; and

**WHEREAS**, the current Douglas LPOE location requires the frequent flow of hazardous chemicals through the urbanized areas of Douglas and Agua Prieta, and the current facility does not have the necessary facilities for spill containment or mitigation; and

WHEREAS, based upon General Services Administration studies, traffic growth is anticipated to continue to grow especially as relates to solar, thermoelectric power, and mining expansions in northeastern Sonora, Mexico, and the existing Douglas LPOE will not allow CBP to adequately meet its mission within the next five years; and

WHEREAS, the City of Douglas is desirous of a solution that will promote and enhance legitimate trade and travel between southeastern Arizona and northeastern Sonora, and stimulate the economies on both sides of the U.S./Mexico border, and has therefore submitted a Section 559 Donation Acceptance Proposal to CBP that will provide for construction of a new commercial LPOE outside the urbanized area and repurposing of the existing LPOE to enhance security and allow CBP officers to safely and effectively fulfill their operational mandate.

### **NOW, THEREFORE, BE IT RESOLVED** as follows:

That the Executive Board of the SouthEastern Arizona Governments Organization recognizes the value legitimate cross-border travel and trade brings to the SEAGO region, and supports the bi-national collaboration and efforts of the City of Douglas, the City of Agua Prieta, the State of Arizona, and the State of Sonora to reduce traffic congestion in the urbanized international corridor connecting Douglas and Agua Prieta, provide state-of-the-art port of entry infrastructure to foster more efficient cross-border flows, promote the development of retail and tourism opportunities, and create an environment for sustained job creation and an increased tax-base through the City of Douglas' Section 559 Donation Acceptance Proposal to U.S. Customs and Border Protection.

Passed and adopted by the SEAGO Executive Board on this 27 <sup>th</sup> day of February 2015.					
David Gomez, Chair	Randy Heiss, Executive Director				
Executive Board	SouthEastern Arizona				
	Governments Organization				



**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE: JANUARY 30, 2015** 

**SUBJECT:** GREENLEE COUNTY EXECUTIVE BOARD PRIVATE SECTOR

REPRESENTATIVE

I have been notified by Ms. Gail Hackney that she is unable to continue her service as Greenlee County's Private Sector Representative on the Executive Board. Our Board must have private sector representation as a requirement of the Economic Development Administration.

Per SEAGO's Bylaws, Private Sector Representatives are appointed from the nominations submitted by the Member Entity Representatives from each county area, and must represent a low income or minority group, or representative organization, or represent the principal economic interests in the region, such as, but not limited to business, industry, finance, utilities, education, the professions, agriculture, or labor.

Based on an e-mail from Clifton Town Manager Mr. John Schempf, the member entity representatives from Greenlee County have discussed nominees and agree that Ms. Dusti Robinette of Duncan Farm and Garden Center would be an excellent choice for the position, and she has agreed to serve if selected.

I have requested a brief bio of Ms. Robinette's qualifications for your consideration and hope to have it in time for the packet. If not, I'll do my best to provide one as a handout at the meeting.

A recommendation to the Executive Board that Ms. Dusti Robinette be appointed as Greenlee County's Private Sector Representative.					
Action Requested:	☐ Information Only	Action Requested Below:			
Attachments:					



**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** FUTURE MEETING DATES

Beginning in *May 2013*, the Administrative Council normally meets at 9:00 a.m. on the *first Thursday* of February, May, August and November at the Cochise College Benson Center, located at 1025 Highway 90 in Benson, Arizona. The Executive Board normally meets at 10:00 a.m. on the Fridays two weeks following the Administrative Council meetings unless there is a holiday, or unless the Board sets an alternative date. The location of each Executive Board meeting is determined by the jurisdiction hosting the meeting, and therefore varies.

Administrative Council	Executive Board
May 7, 2015	May 22, 2015
	Graham County
August 6, 2015	August 28, 2015*
	Greenlee County
November 5, 2015	November 20, 2015
	Santa Cruz County
February 11, 2016*	February 26, 2015*
	Cochise County

<sup>\*</sup>The August 2015 meeting of the Executive Board will be moved to August 28<sup>th</sup> to avoid conflict with the League of Cities and Towns Annual Conference. The February 2016 meeting dates will be moved one week as shown to avoid a conflict with the ACMA Winter Conference.

Also, below please find the schedule for the combined telephonic Administrative and Executive Committee meetings in the coming 12 months:

Combined Administrative and Executive Committee Meetings (telephonic)					
April 2, 2015					
June 4, 2015					
October 1, 2015					
December 3, 2015					
Attachments: None.					
Action Requested:		Action Requested Below:			
•	•				



**MEMO TO:** ADMINISTRATIVE COUNCIL

FROM: RANDY HEISS, EXECUTIVE DIRECTOR

**DATE:** JANUARY 30, 2015

**SUBJECT:** STRATEGIC PLANNING RETREAT REPORT

On January 21<sup>st</sup> and 22<sup>nd</sup>, we held our strategic planning retreat as planned at the Cochise College Benson Center. As of November 17<sup>th</sup> our final attendance poll determined 14 members of the Administrative Council and 14 members of the Executive Board had indicated they could attend on these dates, yet only 9 members of the Administrative Council and 8 members of the Executive Board actually attended.

Despite a lower than expected turnout, those who did attend were thoroughly engaged, thoughtful, and positively participatory. Amy St. Peter, Human Services and Special Projects Manager from the Maricopa Association of Governments did a great job facilitating the retreat, and the exercises generated a lot of data that will be used to develop our strategic plan goals, objectives, strategies and tactics.

Amy will be generating a Retreat Report, hopefully in time for our meeting. But in the interest of keeping the size of your packets manageable, I intend to print copies of the report and bring them to the meeting as handouts, and also post the report to our website. The report will be posted immediately below the Mission and Vision statements on the following page:

http://seago.org/?q=organizational-information

Attachments: None		
Action Requested:	☐ Information Only	Action Requested Below:



MEMO TO:	ADMINISTRATIVE COUNCIL
THROUGH:	RANDY HEISS, EXECUTIVE DIRECTOR
FROM:	CINDY OSBORN, ACCOUNTS MANAGER
DATE:	JANUARY 30, 2015
SUBJECT:	FINANCE REPORT AND FY14 AUDIT REPORT
The SEAGO Sta date is attached.	tement of Revenues & Expenditures for the period December 2014 and FY15 to
we anticipate hav	Il performed the field work for our annual audit during the week of January 12 <sup>th</sup> and ving a draft of the audit report in time for your meeting. In order to manage the size the FY14 audit will be posted to the SEAGO website and can be downloaded from ge:
http://seago.org/	?q=february-12-2015-administrative-council-meeting
	will be presented to the Executive Board on February 27, 2015 by Jim Usevitch of II. I will attempt to answer any questions you may have regarding the finance report at the meeting.
Attachments: St	atement of Revenues and Expenditures 12/31/2015
Action Requeste	d:

### **SEAGO**

## Statement of Revenues and Expenditures - Unposted Transactions Included In Report From 12/1/2014 Through 12/31/2014 (In Whole Numbers)

		Current Period Actual	YTD Actual	Total Budget	Percentage of Budget Used
Revenue					
General Fund	101	(434)	19,805	19,028	104.08%
Agency Response	301	(434)	58,058	36,040	161.09%
Community Development Block Grant	302	3,000	18,500	106,837	17.31%
Economic Development	303	1,361	41,798	117,357	35.61%
Housing	305	11,681	43,951	102,488	42.88%
Environmental Quality	306	803	1,930	7,800	24.74%
Elderly Transit	307	359	1,112	20,000	5.56%
Public Transit	308	2,868	6,653	20,000	33.26%
State Planning & Research	309	5,601	64,468	156,250	41.25%
Area Agency on Aging	310	19,773	160,259	376,885	42.52%
Regional Mobility Management	311	6,045	68,510	180,249	38.00%
Traffic Count	312	0	0	75,000	0.00%
RMM Training	314	0	0	73,150	0.00%
Total Revenue		50,624	485,045	1,291,085	37.57%
Expenses					
General Fund	101	138	20,377	19,028	107.08%
Agency Response	301	2	8,309	28,240	29.42%
Community Development Block Grant	302	6,489	54,806	106,837	51.29%
Economic Development	303	1,448	44,466	117,357	37.88%
Economic Development Revolving Loan Fund	304	0	2	0	0.00%
Housing	305	3,606	32,612	95,272	34.23%
Environmental Quality	306	803	1,930	7,800	24.74%
Elderly Transit	307	359	1,112	20,000	5.56%
Public Transit	308	2,868	6,653	20,000	33.26%
State Planning & Research	309	5,601	64,468	156,250	41.25%
Area Agency on Aging	310	19,774	158,831	371,635	42.73%
Regional Mobility Management	311	6,045	68,510	180,249	38.00%
Traffic Count	312	0	0	75,000	0.00%
RMM Training	314	0	0	73,150	0.00%
Total Expenses		47,132	462,076	1,270,819	36.36%
Balance		3,492	22,969	20,266	113.33%



**MEMO TO:** ADMINISTRATIVE COUNCIL

**THROUGH:** RANDY HEISS, EXECUTIVE DIRECTOR

FROM: CHRIS VERTREES, SEAGO TRANSPORTATION PLANNER

**DATE:** JANUARY 28, 2015

**SUBJECT:** TRANSIT REPORT

The following is a brief update involving or transit and m-

### REGIONAL MOBILITY MANAGEMENT

SEAGO is responsible for regional coordination of the Arizona Department of Transportation's Coordinated Mobility Grant Program process. ADOT has released the FFY 2015-5310 Notice of Funding Availability and the FFY 2015-5310 Program Guidebook. ADOT will release the application on February 24, 2015. The deadline for application submission will be April 15, 2015. SEAGO will be providing technical assistance to eligible applicants throughout the grant process.

### **REGIONAL 5310 PILOT TRAINING PROGRAM**

SEAGO completed the RFQ process for our training program consultant on January 22<sup>nd</sup>. M. Greene Planning & Resource Development was the only responded to the RFQ. She is very qualified to lead this project. A contract was entered into on January 27<sup>th</sup>. The first deliverable is a Regional 5310 Training Plan to be delivered to SEAGO by March 15, 2015.

### **COORDINATION GROUP MEETINGS**

The Cochise County Coordination Group meets at the Public Works Building in Sierra Vista. The meeting is from 10am to 12pm. Cochise County Transit Coordination meetings are held the second Thursday of the month on a bi-monthly basis. On average, 15 organizations are represented including city and county governments, non-profit organizations, and businesses. SEAGO is the Local Mobility Manager for Cochise County and Connie Gastelum is the meeting facilitator. She can be reached at <a href="mailto:cgastelum@seago.org">cgastelum@seago.org</a>. One of the primary focus elements of future meetings will to continue the development of emergency Mutual Aid Agreements and increased coordination partnerships. A schedule of the Cochise Coordination Meetings and Agenda Packets can be accessed at our Regional Mobility Management website at <a href="http://seago.org/?q=regional-mobility-management-0">http://seago.org/?q=regional-mobility-management-0</a>.

**Santa Cruz County Transit Coordination** meetings are held on a bi-monthly basis and normally scheduled the second Tuesday of month at the City of Nogales Public Works Building from 10am to 12pm. There are six organizations that operate transit/transportation services in the county and they are regular attendees at coordination meetings. Connie

Gastelum is the LMM. She can be reached at the email address noted above. Meetings and Agenda Packets can also be accessed at the website noted above. This group's major priority is resource identification/sharing and the development of Mutual Aid Agreements. A schedule of the Santa Cruz Coordination Meetings and Agenda Packets can be accessed at our Regional Mobility Management website at <a href="http://seago.org/?q=regional-mobility-management-0">http://seago.org/?q=regional-mobility-management-0</a>.

**Graham and Greenlee Counties Transit Coordination** meetings are the third Tuesday of each month at the Blake Foundation Café on Main Street in Safford from 10am to 12pm. There are nine organizations that operate transit/transportation services in the two county area and they are regular attendees at coordination meetings. Cheryl Wilson, with Blake Foundation, is the Mobility Manager for the two county areas and has her hands full in helping transit/transportation providers expand their reach into the rural communities. Cheryl can be reached at <a href="mailto:cwilson@blakefoundation.org">cwilson@blakefoundation.org</a>

The group is continuing its work to create a scheduled fixed route service corridor from San Carlos into and within the Safford/Thatcher/Pima communities. They are also working on the development of a regional training plan and updating their Mutual Aid Agreements they currently have in place. The Mayor of Safford and the Mayor of Thatcher have attended the Coordination meeting and is open to receiving suggestions from the Group.

### 5311 PROGRAMS

SEAGO is a member of the Benson, Bisbee, Douglas and Sierra Vista 5311 Transit Advisory Committees. SEAGO has participated in all meetings scheduled by these agencies.

SEAGO is currently exploring the development of a pilot program using the Route Match Scheduling Program currently owned by the City of Douglas. The goal is to develop a One-Call-One-Click regional scheduling center. This will enable transit users to call-in or complete an online request for transportation within Cochise County. Providers will then be able to coordinate transportation services. ADOT will be phasing out operation funding to singular mission 5310 programs within the next two years. This will enable 5310 programs that enlist in Route Match to expand their services and remain eligible for operational funds.

Action Requested:	☐ Action Requested Below



**MEMO TO:** ADMINISTRATIVE COUNCIL

**THROUGH:** RANDY HEISS, EXECUTIVE DIRECTOR

FROM: LARRY CATTEN, ECONOMIC DEVELOPMENT PLANNER

**DATE:** FEBRUARY 2, 2015

**SUBJECT:** INTRODUCTION OF NEW ECONOMIC DEVELOPMENT PLANNER

It is an honor and privilege to be appointed to the position of SEAGO Economic Development Planner, effective January 19, 2015. I have had the opportunity to work in the field of economic development for more than 18 years, working with local governments in identifying, developing and implementing economic development strategies. That experience has been buttressed with more than 7 years of experience in the private sector, working for companies in various initiatives of business development, business expansion and retention, and inter-corporate and inter-governmental relations. This public and private sector experience has afforded me the opportunity to view, from both perspectives, government's essential role in developing and growing a community's prosperity.

While my career has included both public and private sector experience, I must admit that my heart and passion lies in the working with local governments to identify and pursue economic development opportunities. For me, successes in local economic development are a source of enormous pride and gratification.

Some accomplishments in which I take great pride are:

- 1. Writing proposals for a local federal contractor that resulted in the award of more than \$500M of federal contract work.
- 2. Successfully writing grant proposals and advocating for state and federal grant funding for the community I represented; resulting in the award of \$11M in grant funds.
- 3. Attracting an international corporation to relocate its corporate headquarters in the city I represented, and negotiating with the company to redevelop a seriously blighted downtown office building.
- 4. Attracting a minor league baseball team to relocate in the community I represented, and constructing a new baseball complex as part of a downtown redevelopment and revitalization project.
- 5. Transitioning an Army installation, vacated by the Department of Defense, into a viable and successful industrial park.
- 6. Developing a 600 acre multi-use commercial/recreational park and attracting several real estate developers and companies to construct facilities in the park; including a large distribution facility for an international food company.

I am committed to the SEAGO economic development goals as set forth in the CEDs, and expect my first weeks as the Economic Development Planner to be devoted to the following activity and initiatives:

- 1. Getting to know, and develop relationships with all members of the Administrative Council and Executive Board, as well as stakeholders in each community in the SEAGO region.
- 2. Develop an understanding of the economic development issues, obstacles and goals in each community in the SEAGO region. That includes:
  - a. Understanding the expertise and service that SEAGO can provide in partnership with the communities; and
  - b. In concert with the communities, develop specific action plans.
- 3. Continue the communication networks established by the previous Economic Development Planner.

I genuinely look forward to working with each of you and each community that SEAGO serves. Please contact me at 520.432.5858, ext. 210, and lcatten@seago.org.

Attachments: None.		
Action Requested:	☐ Information Only	Action Requested Below



MEMO TO: ADMINISTRATIVE COUNCIL

**THROUGH:** RANDY HEISS, EXECUTIVE DIRECTOR

FROM: JULIE PACKER, HOUSING PROGRAMS MANAGER

**DATE:** FEBRUARY 2, 2015

**SUBJECT:** FY 15 HOUSING PROGRAM INFORMATION

Below are the current Housing Statistics through FY15 second quarter:

PROGRAM	# CLIENTS	HOMES SAVED	DENIALS	WITHDRAWN	ACTIVE
NFMC	3	1			2
SOHAZ	61	6	42		13
HUD (Fed FY)	12	3	3		6
AG	19	4			15
TOTAL	95	14	45		36

I received phone calls from an additional 104 families in addition to the clients I am already working with during the second quarter.

Currently Financial Education and Homebuyer Education classes are being scheduled throughout the region to meet the Attorney General's funding requirements. Classes are being scheduled for the end of February, March and early April. By this meeting, PSA's will have been sent out to area newspapers and radio stations along with flyers to banks, realty companies and low income housing complexes.

Attachments: None.		
Action Requested:	Action Requested Below	