



Morongo Band of Mission Indians, School Evacuation & Reunification Full Scale Exercise (FSE) & Full Activation of the Emergency Operations Center (EOC)

Date: January 20, 2017

After-Action Report/Improvement Plan

March 6, 2017

The After-Action Report/Improvement Plan (AAR/IP) aligns exercise objectives with preparedness doctrine to include the National Preparedness Goal and related frameworks and guidance. Exercise information required for preparedness reporting and trend analysis is included; users are encouraged to add additional sections as needed to support their organizational needs.

EXERCISE OVERVIEW

Exercise Name	Morongo Band of Mission Indians, School Evacuation & Reunification Full Scale Exercise (FSE) & Full Activation of The Emergency Operations Center (EOC)
Exercise Dates	January 20, 2017
Scope	This exercise is a Table Top Exercise for the EOC. It was planned to run for eight (8) hours running from 0800-1530, and four (4) hours from 1230-1530 for FSE and reunification of students with parents/guardians at the Morongo Band of Mission Indians Reservation Ball Field, which redirected due to extreme rainy conditions to the Public Works parking lot. Limitations of Exercise play spanned through the Morongo Band of Mission Indians Reservation.
Mission Area(s)	Response
Core Capabilities	<ol style="list-style-type: none">1. Evacuation & Reunification of students with parents/guardians2. Operational Communications / Public Information & Warning3. Operational Coordination / Critical Transportation4. Relocation of reunification site5. Mobilization / Demobilization of Emergency Operations Center (EOC) at an alternate location
Objectives	<ol style="list-style-type: none">1. Demonstrate the ability of the Morongo Band of Mission Indians to evacuate all three (3) of the Morongo school campuses and reunify students with parents/guardians.2. Demonstrate the ability of Morongo Band of Mission Indians radio capability, and ability to make all appropriate notifications.3. Demonstrate the ability of the Morongo Band of Mission Indians participating departments to coordinate the safe evacuation of students from all three (3)-school campuses, and transport them to the reunification site.4. Demonstrate the ability to relocate the reunification site from the Morongo Ball Field to the Public Works parking lot.5. Demonstrate the ability of the EOC staff to mobilize and demobilize in an alternate location.
Threat or Hazard	An earthquake has occurred during a rainstorm, and the three (3) Morongo School campuses are evacuating to the Morongo Ballfield, which will relocate to the Morongo Public Works parking lot due to inclement weather.

Scenario	At approximately 1230 hours, during torrential rainfall from a storm that moved in during the early morning, a 7.0 earthquake shook along the Banning fault line triggering a threat of collapse of multiple buildings at all three (3) Morongo School campuses.
Sponsor	Morongo Band of Mission Indians
Participating Organizations	Morongo Band of Mission Indians: Emergency Management Department, Morongo School, Morongo Fire Department, Reservation Patrol, Tribal Security, and Morongo Transportation Department
Point of Contact	Floyd Velasquez, Morongo Emergency Manager (951) 755-5309 David Ellsworth, Morongo Deputy Emergency Manager (951)755-5277 Dana Lane, Deputy Emergency Manager (951)755-5215

Objective	Core Capability	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to be Performed (U)
1. Demonstrate the ability of the Morongo Band of Mission Indians to evacuate all three (3) of the Morongo school campuses and reunify students with parents/guardians.	Evacuation & Reunification of students with parents/guardians	X			
2. Demonstrate the ability of Morongo Band of Mission Indians radio capability, and ability to make all appropriate notifications.	Operational Communications / Public Information & Warning		X		
3. Demonstrate the ability of the Morongo Band of Mission Indians participating departments to coordinate the safe evacuation of students from all three Morongo (3)-school campuses, and transport them to the reunification site.	Operational Coordination / Critical Transportation		X		
4. Demonstrate the ability to relocate the reunification site from the Morongo Ball Field to the Public Works parking lot.	Relocation of reunification site	X			

Objective	Core Capability	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to be Performed (U)
5. Demonstrate the ability of the EOC staff to mobilize and demobilize in an alternate location.	Mobilization / Demobilization of Emergency Operations Center (EOC) at an alternate location	X			

Rating Definitions:

- Performed without Challenges (P): The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s) and did not negatively impact the performance of other activities. Performance of this activity did not contribute to additional health and safety risks for the public or emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations, and laws.
- Performed with Some Challenges (S): The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s) and did not negatively impact the performance of other activities. Performance of this activity did not contribute to additional health and/or safety risks for the public or for emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations, and laws. However, opportunities to enhance effectiveness and/or efficiency were identified.
- Performed with Major Challenges (M): The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s), but some or all of the following were observed: demonstrated performance had a negative impact on the performance of other activities; contributed to additional health and/or safety risks for the public or for emergency workers; and/or was not conducted in accordance with applicable plans, policies, procedures, regulations, and laws.
- Unable to be Performed (U): The targets and critical tasks associated with the core capability were not performed in a manner that achieved the objective(s).

ANALYSIS OF CORE CAPABILITIES

Aligning exercise objectives and core capabilities provide a consistent taxonomy for evaluation that transcends individual exercises to support preparedness reporting and trend analysis. Table 1 includes the exercise objectives, aligned core capabilities, and performance ratings for each core capability as observed during the exercise and determined by the evaluation team.

Table 1. Summary of Core Capability Performance

The following sections provide an overview of the performance related to each exercise objective and associated core capability, highlighting strengths and areas for improvement.

Strengths

The full or partial capability level can attribute to the following strengths:

Strength 1:

Demonstrating the ability of the school staff and students to evacuate according to the plan, and demonstrated the ability to carry out the reunification at an alternate location successfully.

Strength 2:

Ability to carry out notifications and communicate with parents and the public, via appropriate channels, of student evacuation and reunification at an alternate location. Communication flow between sections was also clear and concise, keeping all players well informed of the situation.

Strength 3:

Radio communications demonstrated in a coordinated manner keeping radio traffic to a minimum and still communicate the situation between all players involved allowing all resources to coordinate bilaterally.

Areas of Improvement for the Emergency Operations Center (EOC)

The following areas require improvement to achieve the full capability level:

Area for Improvement 1:

Providing each section with universal message forms that are more transparent and simplified allowing for a better flow of information between them, and create an organized filing system.

Area for Improvement 2:

Provide the EOC staff with the office materials needed to perform their duties with maximum efficiency.

Area for Improvement 3:

Provide continuous section specific training, and cross train each section to understand the roles of others allowing the EOC staff to understand the duties & responsibilities of each other; essentially, bettering communication of resource information.

Area for Improvement 4:

Determine source(s) of communication consistently efficient at notifying parents/general public of evacuation and reunification.

Area for Improvement 5:

Loading and unloading of lower grade students onto and off from buses.

Issue/Area for Improvement	Corrective Action	Start Date	Completion Date
1. Providing each section with universal message forms that are more transparent and simplified allowing for a better flow of information between sections, organization of a filing system.	Section Chief will assign the message to a form number, make notes of any question on the same form, and make a copy.	1/20/17	3/21/17
2. Provide the EOC staff with the supplies needed to perform their duties.	Ordered necessary office supplies and replenished all depleted supplies.	1/20/17	3/21/17
3. Provide continuous section specific training, and cross train each section to understand the roles of others allowing the EOC staff to understand the duties & responsibilities of each other; essentially, bettering communication of resource information.	Training will be continuous and ongoing	1/20/17	Ongoing
4. Determine source(s) of communication consistently efficient at notifying parents/general public of evacuation and reunification.	Advise all persons to tune to Morongo radio station/internet for most accurate & up-to-date information	1/20/17	Ongoing
5. Loading and unloading of lower grade students onto and off from buses.	A staff member will be assigned to assist the lower grades into and off from the buses	1/20/17	3/21/17

APPENDIX B: EXERCISE PARTICIPANTS

Participating Organizations
Morongo Band of Mission Indians
Morongo Emergency Services Department
Morongo Administration Department
Morongo Public Works Department
Morongo School
Morongo Transportation Department
Morongo Fire Department
Reservation Patrol
Tribal Security & EMT's
Morongo Cultural Heritage Department
Other Tribes
Agua Caliente Band of Cahuilla Indians
La Jolla Band of Luiseno Indians
Cahuilla Band of Mission Indians
Twenty-Nine Palms Band of Mission Indians
Riverside County
Emergency Management Department
Riverside County Sheriff /Thermal
Inter-Tribal Long Term Recovery Forum (ITLTR)
Banning Unified School District