

## **Masterclass for Managers: Mental Health Communication**

## Key Points to Remember

Emotional Intelligence the capacity to be aware of, control, and express one's emotions, and to handle interpersonal relationships judiciously and empathetically.

Psychological Safety "a shared belief held by members of a team that the team is safe for interpersonal risk-taking. It describes a team climate characterized by interpersonal trust and mutual respect in which people are comfortable being themselves." – Amy Edmondson

Empathetic Management a style of management that integrates empathy and emotional intelligence into team communication and decision-making processes. Also known as "vicarious introspection" this form of management prompts the leader to consider emotional, social, and environmental factors.

Fixed & Growth Mindsets our mindsets dictate how we learn, approach problems, and challenges. A fixed mindset is the internalized belief that personality, skills, and systems are inherently unchangeable. A growth mindset is the internalized belief that we are capable of changing and learning regardless of who we are, where we come from, or what's come before.

## Further Reading

Dare to Lead by Brené Brown

The Fearless Organization: Creating Psychological Safety in the Workplace for Learning, Innovation, and Growth by Amy Edmondson

HR From the Outside In: Six Competencies for the Future of Human Resources by Dave Ulrich, Jon Younger, Wayne Brockbank, and Mike Ulrich

Mindset: The New Psychology of Success by Carol Dweck

Problem Solved: A Powerful System for Making Complex Decisions with Confidence and Conviction by Cheryl Strauss Einhorn

Thinking, Fast and Slow by Daniel Kahneman

